

Tenth National Accountable Care Organization (ACO) Summit



For Early Bird Registration Discount Register by Friday, May 10, 2019.

**GRAND HYATT, WASHINGTON, DC
JUNE 17 – 19, 2019**

The Leading Forum on Accountable Care Organizations (ACOs) and Related Delivery System and Payment Reform

Collocated with the Ninth National Bundled Payment Summit & Fourth National MACRA Summit

CONTINUING EDUCATION CREDITS

ABQAUWP: Approved for up to 15.0 ABQAUWP credits.
Accounting Professionals: Approved for up to 15.5 NASBA CPE credits.
Physicians: Approved for up to 15.00 AMA PRA Category 1 Credits™.

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ACO SUMMIT CO CHAIRS:

Emily DuHamel Brower, MBA, Senior Vice President, Clinical Integration, Trinity Health; Former Vice President, Population Health, Atrius Health



S. Lawrence Kocot, JD, LLM, MPA, Principal and National Leader, Center for Healthcare Regulatory Insight, KPMG; Former Senior Advisor to the Administrator, CMS



David B. Muhlestein, PhD, JD, Chief Research Officer, Leavitt Partners, LLC; Visiting Policy Fellow, Duke-Margolis Center for Health Policy, Duke University



Hoangmai H. (Mai) Pham, MD, Vice President, Provider Alignment Solutions, Anthem, Former CMMI Chief Innovation Officer



ACO/BUNDLED/MACRA JOINT SESSION CO CHAIRS:

Donald H. Crane, JD, President and Chief Executive Officer, America's Physician Groups



Susan Dentzer, Visiting Fellow, Duke-Margolis Center for Health Policy, Duke University

TUITION SCHOLARSHIPS AVAILABLE
— See page 10.



KEYNOTE SPEAKERS:

Adam Boehler, Senior Advisor to the Secretary, US HHS; Deputy Administrator and Director, CMMI



Pauline Lapin, MHS, Director, CMMI Seamless Care Models Group



Hoangmai H. (Mai) Pham, MD, Vice President, Provider Alignment Solutions, Anthem, Former CMMI Chief Innovation Officer



FEATURED FACULTY:

Marc Berg, MD, PhD, Partner, McKinsey



Arnaud Bernaert, MBA, Head of Partner Development, Europe & North America; Head of Healthcare Industry, and Member, Executive Committee, World Economic Forum



Lili Brillstein, MPH, Director, Episodes of Care, Horizon Blue Cross Blue Shield New Jersey



Diwen Chen, MPH, Executive Director, Payment Innovation and Accountable Care, Dignity Health



Francois de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners



Sean Cavanaugh, MD, Chief Administrative Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, CMS



Sanjay Doddamani, MD, Senior Advisor and Medical Officer, Center for Medicare and Medicaid Innovation



Ezekiel J. Emanuel, MD, Vice Provost for Global Initiatives and Chair, Department of Medical Ethics, University of Pennsylvania; Former Health Policy Advisor, The White House



John Gorman, Founder and Former Executive Chairman, Gorman Health Group



Joshua M. Liao, MD, MSc, FACP, Associate Medical Director, Contracting and Value-based Care, Assistant Professor, University of Washington



Peter Long, PhD, President and CEO, Blue Shield of California Foundation



Barbara L. McNeny, MD, FASCO, MACP, President, American Medical Association; Co-founder and Managing Partner, New Mexico Oncology Hematology Consultants



Harold D. Miller, President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, PTAC



Elizabeth Mitchell, President and CEO, Pacific Business Group on Health; Former President and CEO, NRH



Lori Morgan, MBA, President and Chief Executive Officer, Huntington Hospital; President, Legacy Emanuel Medical Center



John O'Shea, MPA, MD, Senior Fellow, Health Policy, Domestic Policy Studies, Heritage Foundation



Kavita Patel, MD, Vice President Payer Provider Integration, Johns Hopkins Health System; Member, PTAC; Former Director of Policy, The White House



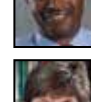
Christina S. Ritter, PhD, Director, CMS Patient Care Models Group



James D. Sharp, MPH, JD, Director, Health Care Strategy and Transformation, BlueCross BlueShield of North Carolina



Mark D. Smith, MD, MBA, Co-chair, Guiding Committee, Health Care Payment, Learning and Action Network; Attending Physician, AIDS Care, San Francisco General Hospital



Grace Emerson Terrell, MD, MMM, FACP, FACPE, Chief Executive Officer, Envision Genomics; Member, PTAC



Michael Thompson, President and Chief Executive Officer, National Alliance of Healthcare Purchaser Coalitions

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ACO SUMMIT OVERVIEW

Perhaps the most dramatic recent development in value-based care is the announcement by HHS Secretary Alex Azar that the Center for Medicare and Medicaid Innovation is launching “new, bold” models for value-based care. Azar is a proponent of the return of mandatory models and an emphasis on providers taking downside risk. This includes a recent HHS rule that overhauls the Medicare Shared Savings Program and pushes ACOs into two-sided risk sooner. “Without real accountability, we’re just offering bonuses on top of payments that may be too high already. That’s why we have now proposed to simplify the ACO system into two tracks, requiring them to take on risk sooner,” Mr. Azar said. Azar has also said that the administration would “revisit” mandatory models that it had previously scrapped in cardiac care and said the time had come for “exploring new and improved episode-based models in other areas, including radiation oncology.” These initiatives are in sharp contrast with the actions of Tom Price, MD, the previous HHS secretary who canceled and scaled back major mandatory bundled payment programs. And more often than not the private sector follows Medicare and Medicaid’s directions in payment reform.

Accountable care organizations (ACOs) have become a major payment and delivery reform since they were introduced as a key component of the Affordable Care Act. Currently, there are more than 1,000 ACOs covering about 33 million lives across all payers—numbers that have steadily increased over time. The ACO model continues to evolve, but it seems to be here to stay.

In late 2018, the Centers for Medicare and Medicaid Services (CMS) released its Pathways to Success rule, overhauling its largest ACO program, the Medicare Shared Savings Program (MSSP). The new rule is driving ACOs to move to risk. For many ACOs this means that they can’t stay in downside-only arrangements.

In February CMS released the list of ACOs participating in the 2019 MSSP. Hospital-led ACOs and large ACOs regardless of type have low dropout rates at the end of 2018. One of the goals of the program overhaul was to move larger organizations into

downside risk contracts. An early look at new dropouts suggests the rule is not driving large ACOs out of the program, and they are therefore committed to moving to more downside risk. At the same time, physician-led ACOs have higher dropout rates than hospital-led ACOs. In particular, despite new policies favoring low-revenue ACOs, small physician-led ACOs have the highest dropout rate of all ACOs at the end of 2018.

With these dramatic developments in mind the Summit is offering a number of sessions on relevant topics such as a Keynote address by Pauline Lapin, MHS, Director of the CMMI Seamless Care Models Group, a keynote on private sector accountable care initiatives by Hoangmai H. Pham, MD, Vice President, Anthem and a major presentation on the new Health Care Payment and Learning Action Network’s (LAN) Roadmap for Driving High Performance in Alternative Payment Models. In addition the Summit will offer sessions on Creating Better Quality Measures in APMs; Social Determinants of Health into ACO/Risk Bearing Models; Lessons Learned and Best Practices in Value-based Contracting; Enhancing the Patient Engagement and Experience in Accountable Care; Lessons Learned for Specialty APMs; Engaging Specialists in Value-based Payments through Specialty Payment Chassis Design; Methods for Managing Post Acute Care; Integrating Behavioral Health and Primary Care into Value-based Arrangements; Accountable Care Organizational Resources: NAACOS, ACLC and APG.

But there is more. ACO Summit attendees are able to attend all sessions of the collocated Bundled Payment Summit IX and MACRA Summit IV. Please see the combined Agenda-at-a-Glance on page 3 of this brochure. In combination the three events feature over 40 sessions and a faculty of over 100 national experts on accountable care, bundled payments, MACRA and its APM and MIPS components and value-based care generally.

So join us in Washington, DC to learn and debate strategies for success and best practices in the nation’s newly invigorated move to value-based care and in conjunction therewith how we can improve the quality and efficiency of care that is rendered to our patients. — Peter N. Grant, JD, PhD, CEO, Global Health Care, LLC, March 2019

WHO SHOULD ATTEND:

- Executives and Board Members of ACOs, Health Plans, Health Systems, Hospitals and Physician Organizations
- Medical Directors
- Physicians
- Nurses, Nurse Practitioners and Other Allied Health Professionals

- Pharmacists and Pharmacy Benefit Managers
- Representatives of Purchasers, including Private Employers and Public Purchasers
- Consumer Organization Representatives
- Federal and State Government Officials
- Health Care Regulators and Policy Makers
- Health Benefits Consultants

- Health Services Researchers and Academics
- Health Care Attorneys and In-house Counsel
- Chief Financial Officers
- Chief Innovation Officers
- Directors of Accountable Care
- Directors of Quality Management and Improvement
- Directors of Government Programs
- Directors of Medicare Programs
- Directors of Medicaid Programs
- Directors of Network Contracting
- Directors of Provider Relations
- Directors of Finance and Reimbursement
- Pharmaceutical Executives
- Pharmaceutical Consultants

PARTICIPATION OPTIONS



Onsite

TRADITIONAL ONSITE ATTENDANCE

Simply register, travel to the conference city and attend in person.

PROS: subject matter immersion; professional networking opportunities; faculty interaction.

LIVE AND ARCHIVED INTERNET ATTENDANCE

Watch the conference in live streaming video over the Internet and at your convenience at any time 24/7 for six months following the event.



At your office . . .



. . . or home

The archived conference includes speaker videos and coordinated PowerPoint presentations.

PROS: Live digital feed and 24/7 Internet access for the next six months; accessible in the office, at home or anywhere worldwide with Internet access; avoid travel expense and hassle; no time away from the office.

DAY I: MONDAY, JUNE 17 JOINT PRECONFERENCE

- 1:00 pm Preconference: Seven Characteristics of Successful APMs & Seven Considerations in the Financial Modeling of Value-based Payment Arrangements
- 5:00 pm Adjournment

DAY II: TUESDAY, JUNE 18 JOINT ACO/BUNDLED/MACRA OPENING PLENARY SESSION

- 7:00 am Breakfast Roundtable: Clinical Success Metrics in a Commercial Episode of Care Programs
- 8:00 am HHS/CMS/CMMI Keynote Address
- 8:30 am The Policy and Politics of Value-based Care by Susan Dentzer
- 9:00 am Global Value-based Healthcare Initiatives
- 9:30 am Understanding the Quality Standards upon which Value-based Care Initiatives are Measured by Elizabeth Mitchell
- 10:00 am Integrating the Social Determinants of Health into Value-based Care by Peter Long, MD
- 10:30 am Break

ACO SUMMIT

ACO SUMMIT PLENARY SESSION

- 11:00 am CMS/CMMI Accountable Care, Primary Care, CPC-Plus and Other Primary Care Models Keynote Address
- 11:30 am Keynote Update on Private Sector ACO Initiatives
- Noon Co-chair Keynote Roundtable: A Lightning Round on the Hot Accountable Care Issues of Today

BUNDLED PAYMENT SUMMIT

BUNDLED PAYMENT MINI SUMMITS

11:00 am – 12:30 pm

Special LAN Mini Summit I: The Health Care Payment and Learning Action Network's (LAN) Roadmap for Driving High Performance in Alternative Payment Models

MS II: Oncology Care & Radiation Therapy Bundles

MS III: Effective Use of Waivers & Gainsharing in Bundled Payment Projects

MACRA SUMMIT

MACRA MINI SUMMITS 11:00 am – 12:30 pm

MS IV: MIPS Basics and Myths & Medicare Advantage and Advance APM Status

MS V: Rural and Safety Net APMs

MS VI: Risk Adjustment in MIPS and APMs & MIPS and APMs Quality Measures

12:30 pm Joint Networking Luncheon

JOINT ACO/BUNDLED/MACRA NETWORKING LUNCHEON AND PRESENTATIONS

- 1:00 pm Luncheon Keynote Roundtable on the Future of Value-based Care

ACO MINI SUMMITS 2:00 pm – 3:30 pm

MS VII: Accountable Care Case Studies: Aledade & NY ACOs	MS VIII: Social Determinants of Health & Substance Abuse (Opioids Plus) Programs	MS IX: Value-based Contracting & Patient Experience in Accountable Care
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BUNDLED PAYMENT SUMMIT PLENARY SESSION

- 2:00 pm CMS/CMMI Keynote Address on Bundled Payment Policy
- 2:30 pm Keynote Update on Private Sector Bundled Payment Initiatives
- 3:00 pm Co-chair Keynote Roundtable: A Lightning Round on the Hot Bundled Payment Issues of Today

MACRA MINI SUMMITS 2:00 pm – 3:30 pm

MS X: An Assessment of the Anticipated CMS/CMMI New APM Models	MS XI: Specialty APMs & Engaging Specialists through Specialty Payment Chassis Design	MS XII: Using Quality as a Service & Methods for Managing Post Acute Care
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3:30 pm Break

ACO MINI SUMMITS 4:00 pm – 5:30 pm

MS XIII: Accountable Care Organizational Resources: NAACOS, ACLC and APG	MS XIV: Integrating Behavioral Health and Primary Care & Shared Decision Making and Personalized Care into Value-based Arrangements	MS XV: What's Next for Next Gen ACOs? & Applying OCM Strategies to Boost Value-based Contract Opportunities
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BUNDLED PAYMENT MINI SUMMITS

4:00 pm – 5:30 pm

MS XVI: Designing Bundled Payment with Actuarial Risk Principles & Health Insurer and a Provider Overcome Bundled Payment Barriers	MS XVII: AI, Analytics, Big Data and Blockchain Technologies to Drive Bundled Payment Success	MS XVIII: Risk/Bundle Selection & Getting "Bundle Ready"
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MACRA SUMMIT PLENARY SESSION

- 4:00 pm CMS/CMMI Keynote Address on MACRA Policies
- 4:30 pm MACRA Keynote Address: Are Alternative Payment Models Better than Fee for Service?
- 5:00 pm Co-chair Keynote Roundtable: A Lightning Round on the Hot Accountable Care Issues of Today

5:30 pm Adjournment and Joint Networking Reception

DAY III: WEDNESDAY, JUNE 19 JOINT ACO/BUNDLED/MACRA CLOSING PLENARY SESSION

- 8:00 am Welcome and Introductions
- 8:15 am Getting to Affordability by Ezekiel J. Emanuel, MD
- 8:45 am Value-based Payment, Technology, and the Future of Customer Service by Mark D. Smith, MD, MBA
- 9:15 am Value-based Care: The Paradox of Primary Care Leadership by Sean Cavanaugh, MD
- 9:45 am The Challenges and Opportunities for Hospitals and Health Systems in Moving to Value-based Care by Lori Morgan, MBA
- 10:15 am Transition Break
- 10:30 am Case Study of BlueCross BlueShield of North Carolina's Value-based Payment Initiatives by James D. Sharp, MPH, JD
- 11:00 am How Medicare Advantage Related to Value-based Care by John Gorman
- 11:45 am Strategies to Integrate BPCIA, ACOs and APMs into a Unified Strategy to Deliver People-centered Care
- 12:30 pm Summit Adjournment

DAY I: MONDAY, JUNE 17, 2019

DAY I: ACO SUMMIT PRECONFERENCE (Optional; Separate Registration)

Noon Registration Open

PRECONFERENCE I: Seven Characteristics of Successful Alternative Payment Models & Seven Considerations in the Financial Modeling of Value-based Payment Arrangements

1:00 pm The Seven Characteristics of Successful Alternative Payment Models: Designing, Evaluating and Modeling Value-Based Payment Arrangements

Marc Berg, MD, PhD, Partner, McKinsey; Former Principal and National Lead Government Healthcare Transformation, KPMG LLP USA, Washington, DC

Seema Parmar, MHA, PhD, Associate Partner and Senior Expert, McKinsey, Calgary, Alberta, Canada

Geoff Price, MBA, Chief Operating Officer, Oak Street Health, Chicago, IL

2:45 pm Break

3:15 pm Seven Considerations in the Financial Modeling of Value-based Payment Arrangements

Charles Brown, MBA, Associate Principal, ECG Management Consultants, Denver, CO

Mark J. Carley, MA, MBA/MSHA, President, Colorado Health Neighborhoods Value Based Care Delivery; Vice-President, Managed Care and Payor Relations, Centura Health, Arlington, VA

Jim Ryan, MBA, Senior Manager, ECG Management Consultants, Dallas, TX

Terri Welter, MSHA, Principal, ECG Management Consultants, Washington DC

5:00 pm Adjournment

DAY II: TUESDAY, JUNE 18, 2019

DAY II: JOINT ACO/BUNDLED/MACRA OPENING PLENARY SESSION

7:00 am Registration Open; Networking Breakfast

BREAKFAST ROUNDTABLE

Grab your breakfast and join the discussion. Seating limited.

Clinical Success Metrics in Commercial Episode of Care Programs

Sage Nakagawa, MBA, MHA, Director, Strategic Accounts, Remedy Partners, New York, NY

Amita Rastogi, MD, MHA, FACHE, Medical Director, Vice President, Commercial Business Lines, Remedy Partners; Former Chief Medical Officer, HCl3, Prometheus Payment Inc., Chicago, IL

Andrew Wilson, MPH, PhD, Director, Episode Development Analytics at Remedy Partners, Grand Rapids, MI

8:00 am HHS/CMS/CMMI Keynote Address



Adam Boehler, Senior Advisor to the Secretary, US Department of Health and Human Services; Deputy Administrator and Director, Center for Medicare and Medicaid Innovation (CMMI), Centers for Medicare and Medicaid Services, Washington, DC

8:30 am The Policy and Politics of Value-based Care



Susan Dentzer, Visiting Fellow, Duke-Margolis Center for Health Policy; Former President and Chief Executive Officer, NEHI (The Network for Excellence in Health Innovation); Analyst on Health Policy, The NewsHour; Former Editor, Health Affairs, Washington, DC (Chair)

9:00 am Global Value-based Healthcare Initiatives



Arnaud Bernaert, MBA, Head of Partner Development, Europe & North America; Head of Healthcare Industry, and Member, Executive Committee, World Economic Forum; Former Senior VP Strategy, Business Development and M&A, Philips Healthcare; Former European Regional Controller, Baxter Healthcare, Geneva, Switzerland

9:30 am Understanding the Quality Standards upon which Value-based Care Initiatives are Measured



Elizabeth Mitchell, President and CEO, Pacific Business Group on Health, Former SVP, Blue Shield of California; Former President and CEO, Network for Regional Healthcare Improvement, San Francisco, CA

10:00 am Integrating the Social Determinants of Health into Value-based Care



Peter Long, PhD, President and CEO, Blue Shield of California Foundation; Former Senior Vice President, Henry J. Kaiser Family Foundation; Former Director of Research and Planning, The California Endowment, San Francisco, CA

10:30 am Break

TUESDAY, JUNE 18, 2019 Continued

ACO SUMMIT PLENARY SESSION AND BUNDLED & MACRA MINI SUMMITS

ACO SUMMIT PLENARY SESSION

11:00 am CMS/CMMI Accountable Care, Primary Care, CPC-Plus and Other Primary Care Models Keynote Address



Pauline Lapin, MHS, Director, Seamless Care Models Group, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Baltimore, MD

11:30 am Keynote: Update on Private Sector ACO Initiatives



Hoangmai H. Pham, MD, Vice President, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Washington, DC

Noon Co-chair Keynote Roundtable: A Lightning Round on the Hot Accountable Care Issues of Today



Emily Duhamel Brower, MBA, Senior Vice President, Clinical Integration, Trinity Health; Former Vice President, Population Health, Atrius Health; Former Senior Director, Clinical Improvement Ventures, Harvard Vanguard Medical Associates, Livonia, MI (Co-chair)

David B. Muhlestein, PhD, JD, Chief Research Officer, Leavitt Partners, LLC; Adjunct Assistant Professor, the Dartmouth Institute, Geisel School of Medicine, Dartmouth College; Visiting Policy Fellow, Duke-Margolis Center for Health Policy, Duke University; Visiting Fellow, Accountable Care Learning Collaborative, Washington, DC (Co-chair)



Hoangmai H. Pham, MD, Vice President, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Washington, DC (Co-chair)

S. Lawrence Kocot, JD, LLM, MPA, Principal and National Leader, Center for Healthcare Regulatory Insight, KPMG; Former Senior Advisor to the Administrator, Centers for Medicare and Medicaid Services, Washington, DC (Co-chair and Moderator)

12:30 pm Networking Luncheon

ACO Bundled Payment MACRA Joint

TUESDAY, JUNE 18, 2019 *Continued*

BUNDLED & MACRA MINI SUMMITS I 11:00 am – 12:30 pm

Special LAN Mini Summit I: The Health Care Payment and Learning Action Network's (LAN) Roadmap for Driving High Performance in Alternative Payment Models

11:00 am Introductions, Presentations and Q&A

Lili Brillstein, MPH, Director, Episodes of Care, Horizon Healthcare Innovations, Horizon Blue Cross Blue Shield New Jersey; Member, CMS Advisory Panel on Oncology Bundles; Former Senior Director, Medicare & Retirement, UnitedHealth Care, Newark, NJ

Aparna Higgins, President and CEO, Ananya Health Innovations Inc.; Policy Fellow, The Duke-Margolis Center for Health Policy; Visiting Scholar at The Heller School of Social Policy and Management, Brandeis University, Dunn Loring, VA

Katie Martin, MPA, Vice President, Health Policy and Programs, National Partnership for Women and Families; Former Acting Assistant Secretary for Planning and Evaluation, US Department of Health and Human Services, Washington, DC

Thomas Buckingham, BSN, MBA, Executive Vice President, Select Medical; President, Allevant Solutions; Member, Guiding Committee, Health Care Payment Learning and Action Network, Mechanicsburg, PA (Moderator)

Bundled Payment Mini Summit II: Oncology Care & Radiation Therapy Bundles

11:00 am Lessons Learned from the Oncology Care Model and Version 2.0 Cancer Care Payment Models

Alice G. Gosfield, JD, Founding Partner, Alice G. Gosfield & Associates; Past Chair, American Health Lawyers Association, HCl3 and National Committee for Quality Assurance, Philadelphia, PA

Barbara L. McAneny, MD, FASCO, MACP, President, American Medical Association; Board-Certified Medical Oncologist/Hematologist; Co-founder and Managing Partner, New Mexico Oncology Hematology Consultants Ltd., Albuquerque, NM

Randall A. Oyer, MD, Medical Director, Ann B. Barshinger Cancer Institute, Lancaster General Hospital, Lancaster, PA

Jay Sultan, Vice President, Healthcare Strategy, Cognizant, Watkinsville, GA (Moderator)

11:45 am Radiation Therapy Bundles and Strategies for Success

Anne Hubbard, MBA, Director of Health Policy, American Society for Radiation Oncology; Former Director of Governmental Affairs, Maryland Department of Health and Mental Hygiene, Baltimore, MD

Constantine A. Mantz, MD, Radiation Oncologist and Chief Policy Officer, Former Chief Medical Officer, 21st Century Oncology, Fort Myers, FL

Sheila Rege, MD, Regional Medical Director, Northwest Cancer Clinic; Former Radiation Oncologist, Kadlec Providers, Vice President, American College of Radiation Oncology, Kennewick, WA

Francois de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners; Former Program Leader, Health Care Initiatives, GE Corporate Health Care, Newtown, CT (Moderator)

Bundled Payment Mini Summit III: Gainsharing in Bundled Payment Projects & Effective Use of Waivers

11:00 am The Use of Gainsharing in Bundled Payment Arrangements

Deirdre Baggot, PhD, MBA, RN, Healthcare Strategist and Payment Innovation Expert; Former Expert Reviewer, BPCI Program; Former Lead, CMS ACE Program, Washington, DC

Kyle A. Gotchy, JD, Associate, Davis Wright Tremaine; Former Senior In-house Counsel, Seattle Children's Hospital, Seattle, WA

11:45 am Effective Use of Waivers in Bundled Payment Initiatives

Nick Bluhm, MA, JD, Senior Director, Strategy and Government Policy, Remedy Partners; Former Litigation Attorney/Health Insurance Specialist, US Department of Health and Human Services, Washington, DC

Jay Sultan, Vice President, Healthcare Strategy, Cognizant, Watkinsville, GA

Diwen Chen, MPH, Executive Director, Payment Innovation and Accountable Care, Dignity Health, Los Angeles, CA (Moderator)

MACRA Mini Summit IV: MIPS Basics and Myths & The Role of Medicare Advantage in Achieving Advance APM Status

11:00 am MIPS Basics and Myths

Joshua M. Liao, MD, MSc, FACP, Associate Medical Director, Contracting and Value-Based Care, Assistant Professor, University of Washington, Seattle, WA

11:45 am The Role of Medicare Advantage in Achieving Advance APM Status

Sanjay Doddamani, MD (Invited), Senior Advisor and Medical Officer, Center for Medicare and Medicaid Innovation (CMMI); Former Senior Director in Population Health, Geisinger Health System, Chief Medical Officer, Keystone ACO, Washington, DC

Jeff Fox, President, Convey Health Solutions; President, Gorman Health Group; Former Vice President of Government Programs, Health Net of Arizona, Phoenix, AZ

Simon Moody, FIA, FSA, Principal and Consulting Actuary, Milliman, Brookfield, WI

Valinda Rutledge, MBA, Vice President of Federal Affairs, APG; VP Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

MACRA Mini Summit V: Rural and Safety Net APMs

11:00 am Designing and Implementing APMs for Rural Providers

Bill Finerfrock, President, Capitol Associates (CAI); Executive Director, National Association of Rural Health Clinics; Former Director of Federal Affairs, American Academy of Physicians Assistants, Alexandria, VA

Timothy McBride, PhD, Bernard Becker Professor, Brown School; Co-director, Center for Health Economics and Policy, Washington University in St. Louis, St. Louis, MO

Grace Emerson Terrell, MD, MMM, FACP, FACPE, Chief Executive Officer, Envision Genomics; Member, Physician-focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL (Moderator)

11:45 am Safety Net APMs for the Uninsured, Medicaid and FQHCs

Kersten Burns Lausch, MPP, Deputy Director, State Affairs, National Association of Community Health Centers, Washington, DC

Christina Severin, MPH, President and CEO, Community Care Cooperative; Former President and CEO, Beth Israel Deaconess Care Organization; Former President of Network Health, Boston, MA

Grace Emerson Terrell, MD, MMM, FACP, FACPE, Chief Executive Officer, Envision Genomics; Member, Physician-focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL (Moderator)

MACRA Mini Summit VI: Improving Risk Adjustment in MIPS and APMs & Creating Better Quality Measures in MIPS and APMs

11:00 am Improving Risk Adjustment in MIPS and APMs

Richard L. Fuller, MS, Economist, Clinical and Economic Research, 3M Health Information Systems, Silver Spring, MD

Eric T. Roberts, PhD, Assistant Professor, Health Policy and Management, Pitt Public Health, University of Pittsburgh; Visiting Faculty, Department of Health Care Policy, Harvard Medical School, Pittsburgh, PA

John H. Wasson, MD, Active Emeritus Professor of Community and Family Medicine, Active Emeritus Professor of Medicine, Community and Family Medicine, Geisel School of Medicine, Dartmouth College, Hanover, NH

Harold D. Miller, President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA (Moderator)

11:45 am Creating Better Quality Measures in MIPS and APMs

Catherine MacLean, MD, PhD, Chief Value Medical Officer, Center for the Advancement of Value in Musculoskeletal Care, Hospital for Special Surgery; Principal, Healthcare Value Solutions; Adjunct Natural Scientist, Rand Corporation; Associate Professor, UCLA Health, New York, NY

Frank Opelka, MD, Medical Director, Quality and Health Policy, American College of Surgeons; Former Vice Chancellor for Clinical Affairs, LSU Health Science Center, New Orleans, LA

John H. Wasson, MD, Active Emeritus Professor of Community and Family Medicine, Active Emeritus Professor of Medicine, Community and Family Medicine, Geisel School of Medicine, Dartmouth College, Hanover, NH

Harold D. Miller, President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA (Moderator)

TUESDAY, JUNE 18, 2019 *Continued*

JOINT ACO/BUNDLED/MACRA NETWORKING LUNCHEON AND PRESENTATIONS

12:30 pm **Networking Luncheon**



1:00 pm **Luncheon Keynote Roundtable on the Future of Value-based Care**

Marc Berg, MD, PhD, Partner, McKinsey; Former Principal and National Lead, Government Healthcare Transformation, KPMG LLP USA, Washington, DC



Francois de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners; Former Program Leader, Health Care Initiatives, GE Corporate Health Care, Newtown, CT



Barbara L. McAneny, MD, FASCO, MACP, President, American Medical Association; Board-Certified Medical Oncologist/Hematologist; Co-founder and Managing Partner, New Mexico Oncology Hematology Consultants Ltd., Albuquerque, NM



Michael Thompson, President and Chief Executive Officer, National Alliance of Healthcare Purchaser Coalitions; Former Principal, Health Care, PricewaterhouseCoopers, Washington, DC



Susan Dentzer, Visiting Fellow, Duke-Margolis Center for Health Policy; Former President and Chief Executive Officer, NEHI (The Network for Excellence in Health Innovation); Analyst on Health Policy, The NewsHour; Former Editor, Health Affairs, Washington, DC (Moderator)

BUNDLED PAYMENT SUMMIT PLENARY SESSION & ACO AND MACRA MINI SUMMITS

BUNDLED PAYMENT SUMMIT PLENARY SESSION

2:00 pm **CMS/CMMI Keynote Address on Bundled Payment Policy**



Christina S. Ritter, PhD, Director, Patient Care Models Group (PCMG); Former Deputy Director, Hospital and Ambulatory Policy Group, Centers for Medicare and Medicaid Services, US Department of Health and Human Services, Baltimore, MA

2:30 pm **Keynote Update on Private Sector Bundled Payment Initiatives**



Francois de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners; Former Program Leader, Health Care Initiatives, GE Corporate Health Care, Newtown, CT

3:00 pm **Co-chair Keynote Roundtable: A Lightning Round on the Hot Bundled Payment Issues of Today**



Lili Brillstein, MPH, Director, Episodes of Care, Horizon Healthcare Innovations, Horizon Blue Cross Blue Shield New Jersey; Member, CMS Advisory Panel on Oncology Bundles; Former Senior Director, Medicare & Retirement, UnitedHealthcare, Newark, NJ (Co-chair)



Diwen Chen, MPH, Executive Director, Payment Innovation and Accountable Care, Dignity Health, Los Angeles, CA (Co-chair)



Pamela M. Pelizzari, MPH, Principal and Senior Healthcare Consultant, Milliman; Former Senior Technical Advisor and Program Lead, Centers for Medicare and Medicaid Services, New York, NY (Co-chair)



Valinda Rutledge, MBA, Vice President of Federal Affairs, APG; VP Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Co-chair and Moderator)

3:30 pm **Break**

ACO & MACRA MINI SUMMITS II 2:00 pm – 3:30 pm

ACO Mini Summit VII: Accountable Care Case Studies: Aledade & NY ACOs

2:00 pm **Case Study: Aledade's Accountable Care Organizations (ACOs)**

Sean Cavanaugh, MD, Chief Administrative Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Washington, DC

2:45 pm **Case Study: New York's ACOs — Turning a Corner?**

Gregory C. Burke, MPA, Director, Innovation Strategies, United Hospital Fund; Former Vice President for Planning, Montefiore Medical Center, New York, NY

ACO Mini Summit VIII: Social Determinants of Health into ACO/Risk Bearing Models & Integrating a Substance Abuse (Opioids Plus) Program into Value-based Arrangements

2:00 pm **Integrating Social Determinants of Health into ACO/Risk Bearing Models**

Anna Yevseevna Bavykina, MD, Hospitalist, Kaiser Permanente Walnut Creek Medical Center, Walnut Creek, CA

Katie Martin, MPA, Vice President for Health Policy and Programs, National Partnership for Women & Families; Acting Assistant Secretary for Planning and Evaluation, US Department of Health and Human Services, Washington, DC

Mikelle Moore, MBA, MHSA (Invited), Senior Vice President, Community Health, Intermountain Healthcare; Former Network Contracting Specialist, Health Partners Health Plan, Salt Lake City, UT

Kristen Mucitelli-Heath, Administrator, Regional Health Initiatives, St. Joseph's Health; Former Interim Executive Director, Central New York Care Collaborative; Former Vice President, Strategy and Planning, Empire State Development, Syracuse, NY

Mara McDermott, JD, Vice President, McDermott+Consulting; Former Vice President of Federal Affairs, America's Physician Groups, Washington, DC (Moderator)

2:45 pm **Value-based Arrangements for Addiction Care & Recovery Including Opioids**

Amita Rastogi, MD, MHA, FACHE, Medical Director, Vice President, Commercial Business Lines, Remedy Partners; Former Chief Medical Officer, HCl3, Prometheus Payment Inc., Chicago, IL

Greg Williams, MA, Managing Director, Third Horizon Strategies; Filmmaker, The Anonymous People and Generation Found; Campaign Director and Executive Producer, Unite to Face Addiction Rally on the National Mall, New York, NY

ACO Mini Summit IX: Enhancing Patient Engagement and Experience in Accountable Care & Lessons Learned and Best Practices in Value-based Contracting

2:00 pm **Enhancing Patient Engagement and Experience in Accountable Care**

Angelo Aiello, MS, Senior Director, Clinical Integration, MHN ACO; Former Director, Care Coordination, Access Community Health Network, Chicago, IL

Daniel Durand, MD, Chief Innovation Officer, LifeBridge Health System; Adjunct Clinical Faculty, Stanford University School of Medicine, Baltimore, MD

Joel James, MA, Director of Public and Government Affairs, Signature Medical Group; Assistant Vice President, Federal Reserve Bank of St. Louis, Saint Louis, MO

Kate de Lisle, ACO Research Manager, Accountable Care Learning Collaborative; Senior Analyst, Leavitt Partners; Former Senior Associate, Accountable Care Work Group Health Care Transformation Task Force, Salt Lake City, UT (Moderator)

2:45 pm **Lessons Learned and Best Practices in Value-based Contracting**

Mark Cronin, MBA, Chief Operating Officer, Accountable Health Partners; Former CEO, University Cardiovascular Associates; Former VP, Corporate and Systems Initiatives, American Cancer Society, Henrietta, NY

David DiGirolamo, MA, Vice President, ACO Operations and Executive Director, Partners In Care ACO; Former Vice President, Healthcare Consulting and Solutions, Capgemini, New York, NY

Oraida Roman, MHA, Vice President of Value Based Strategies, Humana; Former Market President, Colorado, DaVita Medical Group, Louisville, KY

Kate de Lisle, ACO Research Manager, Accountable Care Learning Collaborative; Senior Analyst, Leavitt Partners; Former Senior Associate, Accountable Care Work Group Health Care Transformation Task Force, Salt Lake City, UT (Moderator)

ACO Bundled Payment MACRA Joint

TUESDAY, JUNE 18, 2019 *Continued*

MACRA Mini Summit X: An Assessment of the Anticipated CMS/CMMI New APM Models

2:00 pm Introductions, Presentations and Q&A

Harold D. Miller, *President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA*

Kavita Patel, MD, *Vice President Payer Provider Integration, Johns Hopkins Health System; Nonresident Senior Fellow Brookings Institution; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former Director of Policy, The White House (Obama); Former Senior Advisor, Senator Edward Kennedy, Washington, DC*

John O'Shea, MPA, MD, *Senior Fellow, Health Policy, Domestic Policy Studies, Heritage Foundation; Former Visiting Scholar, Engelberg Center for Health Care Reform, The Brookings Institution; Former Health Policy Advisor, US House Committee on Energy and Commerce, Washington, DC*

Grace Emerson Terrell, MD, MMM, FACP, FACPE, *Chief Executive Officer, Envision Genomics; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL*

Valinda Rutledge, MBA, *Vice President of Federal Affairs, APG; VP Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)*

MACRA Mini Summit XI: Lessons Learned for Specialty APMs & Engaging Specialists in Value-based Payments through Specialty Payment Chassis Design

2:00 pm Lessons Learned for Specialty APMs

Lili Brillstein, MPH, *Director, Episodes of Care, Horizon Healthcare Innovations, Horizon Blue Cross Blue Shield New Jersey; Member, CMS Advisory Panel on Oncology Bundles; Former Senior Director, Medicare & Retirement, UnitedHealthcare, Newark, NJ*

Lawrence R. Kosinski, MD, MBA, AGAF, FAGG, *Chief Medical Officer, SonarMD; Managing Partner, Illinois Gastroenterology Group, LLC, Chicago, IL*

Barbara L. McAneny, MD, FASCO, MACP, *President, American Medical Association; Board-Certified Medical Oncologist/Hematologist; Co-founder and Managing Partner, New Mexico Oncology Hematology Consultants Ltd. Albuquerque, NM*

S. Lawrence Kocot, JD, LLM, MPA, *Principal and National Leader, Center for Healthcare Regulatory Insight, KPMG; Former Senior Advisor to the Administrator, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)*

2:45 pm Holistically Engaging Specialists in Value-based Payments through Specialty Payment Chassis Design

Hoangmai H. Pham, MD, *Vice President, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Washington, DC*

MACRA Mini Summit XII: Using Quality as a Service & Methods for Managing Post Acute Care

2:00 pm MACRA: Using Quality as a Service

Sangeetha (Chenny) Srinivasan, MVA, PMP, CSM, *Senior Manager, Cognizant, Philadelphia, PA (Moderator)*

2:45 pm Methods for Managing Post Acute Care

Karen Chambers, RN, CCM, CDMS, CTC, *Vice President, Clinical Outcomes, naviHealth; Former VP Operations, amethenahealth, Nashville, TN*

Dawn Rakiey, MA, MHA, *Comprehensive Joint Replacement Coordinator and Post Acute Care Coordinator, University Medical Center, Lubbock, TX*

Jay Sultan, *Vice President, Healthcare Strategy, Cognizant, Watkinsville, GA (Moderator)*

3:30 pm Break

MACRA SUMMIT PLENARY SESSION AND ACO & MACRA MINI SUMMITS

MACRA SUMMIT PLENARY SESSION

4:00 pm CMS/CMMI Keynote Address on MACRA Policies



Sanjay Doddamani, MD, *Senior Advisor and Medical Officer, Center for Medicare and Medicaid Innovation (CMMI); Former Senior Director in Population Health, Geisinger Health System, Chief Medical Officer, Keystone ACO, Washington, DC*

4:30 pm MACRA Keynote Address: Are Alternative Payment Models Better than Fee for Service?



Harold D. Miller, *President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA*

5:00 pm Co-chair Keynote Roundtable: A Lightning Round on the Hot Accountable Care Issues of Today



Harold D. Miller, *President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA (Co-chair)*



John O'Shea, MPA, MD, *Senior Fellow, Health Policy, Domestic Policy Studies, Heritage Foundation; Former Visiting Scholar, Engelberg Center for Health Care Reform, The Brookings Institution; Former Health Policy Advisor, US House Committee on Energy and Commerce, Washington, DC (Co-chair)*



Grace Emerson Terrell, MD, MMM, FACP, FACPE, *Chief Executive Officer, Envision Genomics; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL (Co-chair)*



Kavita Patel, MD, *Vice President Payer Provider Integration, Johns Hopkins Health System; Nonresident Senior Fellow Brookings Institution; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former Director of Policy, The White House (Obama); Former Senior Advisor, Senator Edward Kennedy, Washington, DC (Co-chair and Moderator)*

5:30 pm Adjournment and Networking Reception



ACO & BUNDLED PAYMENT MINI SUMMITS III 4:00 – 5:30 pm

ACO Mini Summit XIII: Accountable Care Organizational Resources: NAACOS, ACLC and APG

4:00 pm National Association of ACOs (NAACOS)

Brian A. Hammer, MS, MBA, FACHE, Vice President, Membership and Business Services, National Association of ACOs (NAACOS); Former Manager, Physician and Business Development, Meridian Health (Ocean Medical Center) Brick, NJ; Visiting Adjunct Professor, Monmouth University, Washington, DC

4:30 pm Accountable Care Learning Collaborative (ACLC)

David B. Muhlestein, PhD, JD, Chief Research Officer, Leavitt Partners, LLC; Adjunct Assistant Professor, The Dartmouth Institute, Geisel School of Medicine, Dartmouth College; Visiting Policy Fellow, Duke-Margolis Center for Health Policy, Duke University; Visiting Fellow, Accountable Care Learning Collaborative, Washington, DC

5:00 pm APG Risk Evolution Task Force Provides Benchmarking and Learning Collaboratives for ACO Members

Melanie Matthews, MA, CEO, NW Momentum Health Partners ACO; CEO, Physicians of Southwest Washington; Former Operations, Prestige Care, Olympia, WA

ACO Mini Summit XIV: Integrating Behavioral Health and Primary Care & Shared Decision Making and Personalized Care into Value-based Arrangements

4:00 pm Integrating Behavioral Health and Primary Care into Value-based Arrangements

Katherine Hobbs Knutson, MPH, MD, Chief of Behavioral Health, Blue Cross North Carolina; Physician, Duke University Health System; Adjunct Assistant Professor, Duke University School of Medicine, Durham, NC

David Wennberg, MD, MPH, Chief Executive Officer, Quartet Health; Former CEO, Northern New England Accountable Care Collaborative; Former CEO, High Value Health Collaborative, The Dartmouth Institute, New York, NY

4:45 pm Integrating Shared Decision Making and Personalized Care into Value-based Arrangements

Elizabeth Mitchell, President and CEO, Pacific Business Group on Health, Former SVP, Blue Shield of California; Former President and CEO, Network for Regional Healthcare Improvement, San Francisco, CA

David Wennberg, MD, MPH, Chief Executive Officer, Quartet Health; Former CEO, Northern New England Accountable Care Collaborative; Former CEO, High Value Health Collaborative, The Dartmouth Institute, New York, NY

ACO Mini Summit XV: What's Next for Next Gen ACOs? & Applying OCM Strategies to Boost Value-based Contract Opportunities

4:00 pm What's Next for Next Gen ACOs?

Jonathan Chines, MPP, Vice President, Payer Contracting and Network Strategy, Reliant Medical Group; Former Vice President of Network Contracting, Senior Products, Tufts Health Plan, Boston, MA

Peter J. Kelly, MBA, Executive Director, CareMount ACO LLC; Senior Director of Development, CareMount Medical PC; Former Executive Director of Market Operations, Universal American Corp., New York, NY

Elissa Langley, MHA, Vice President and Chief Operating Officer, Triad HealthCare Network; Former Chief Operations Officer, BuyMD; Former Network Manager, Aetna, Greensboro, NC

Michael Reiche, MA, MBA, Executive Director, Medicare Accountable Care, Steward Health, Boston, MA

James D. Sharp, MPH, JD, Director, Health Care Strategy and Transformation, BlueCross BlueShield of North Carolina; Former Policy and Strategy Advisor, Office of the Director, Center for Medicare and Medicaid Innovation, Washington, DC

Mara McDermott, JD, Vice President, McDermott+Consulting; Former Vice President of Federal Affairs, America's Physician Groups, Washington, DC (Moderator)

4:45 pm Applying OCM Strategies to Boost Value-based Contract Opportunities

Wendy Rossi, Principal, Premier, Inc.; Former Contract Manager, Katz Brunner Healthcare; Former Business and Strategic Planning Project Manager, Charlotte, NC

Kristina Stoeppler-Biege, MS, RN, OCN, Director, Clinical Operations, Bon Secours St. Francis Cancer Center, Greenville, SC

Chris Murphy, MBA, Principal, Premier Performance Partners, Premier, Inc.; Former Director, Reimbursement Innovations, Highmark, Pittsburgh, PA (Moderator)

Bundled Payment Mini Summit XVI: Designing Bundled Payment Arrangements with Actuarial Risk Management Principles & Health Insurer and a Provider Overcome Barriers to Bundled Payment Adoption

4:00 pm Designing Bundled Payment Arrangements with Actuarial Risk Management Principles

Pamela M. Pelizzari, MPH, Principal and Senior Healthcare Consultant, Milliman; Former Senior Technical Advisor and Program Lead, Centers for Medicare and Medicaid Services, New York, NY (Moderator)

4:45 pm How a Health Insurer and a Provider are Well-Positioned to Overcome the Barriers to Bundled Payment Adoption

Monica Deadwiler, MBA, Senior Director, Payment Innovation, Cleveland Clinic, Cleveland, OH

David Mauzey, General Manager, Bundle Pay Manager, Optum, Dallas, TX

Jeff Meyerhofer, MBA, President, UnitedHealthcare Bundled Payment Solutions, Minneapolis, MN

Jordan Reigel, MBA, Vice President, Medicare Payment Strategy, United HealthCare; Former Network Management, Kaiser Permanente, Parker, CO

Bundled Payment Mini Summit XVII: AI, Analytics, Big Data and Blockchain Technologies to Drive Bundled Payment Success

4:00 pm AI, Analytics and Big Data Strategies to Drive Bundled Payment Success

Basit Chaudhry, MD, PhD, Founder, Tuple Health; Former Medical Scientist, IBM; Former Researcher, The Rand Corporation, Washington, DC

4:45 pm Technology Specific to Payment Bundling, including Blockchain Technology

Jennifer Mann, Senior Product Manager TriZetto, A Cognizant Company, Chicago, IL

Bundled Payment Mini Summit XVIII: Risk/Bundle Selection, Performance Monitoring, and Clinical Management & Getting "Bundle Ready": How Provider Organizations Can Design Clinical Pathways

4:00 pm Trends and Tactics in National Bundled Payment Programs: Risk/Bundle Selection, Performance Monitoring, and Clinical Management

Chris Birkmeyer, MS, Executive Vice President, Analytics, ArborMetrix; Former EVP, Analytics and Products, SCIO Health Analytics; Former Director of Informatics, Health Dialog, Ann Arbor, MI

John Dickey, Vice President, Population Health, Sound Physicians, Bakersfield, CA

4:45 pm Getting "Bundle Ready": How Provider Organizations Can Design Clinical Pathways in the Context of Bundled Payments

Joshua M. Liao, MD, MSc, FACP, Associate Medical Director, Contracting and Value-based Care, Assistant Professor, University of Washington, Seattle, WA

5:30 pm Adjournment and Joint Networking Reception

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DAY III: JOINT ACO/BUNDLED/MACRA MORNING CLOSING PLENARY SESSION

7:00 am Registration Open; Networking Breakfast

8:00 am Welcome and Introductions



Donald H. Crane, JD, *President and Chief Executive Officer, America's Physician Groups (APG), Los Angeles, CA (Co-chair)*

8:15 am Getting to Affordability



Ezekiel J. Emanuel, MD, *Vice Provost for Global Initiatives, Diane V.S. Levy and Robert M. Levy University Professor and Chair, Department of Medical Ethics and Health Policy, University of Pennsylvania; Senior Fellow, Center for American Progress; Former Special Advisor, Health Policy to the Director, Office of Management and Budget, National Economic Council, Philadelphia, PA*

8:45 am Value-based Payment, Technology, and the Future of Customer Service



Mark D. Smith, MD, MBA, *Co-chair, Guiding Committee, Health Care Payment Learning and Action Network; Clinical Faculty, University of California, San Francisco; Attending Physician, Positive Health Program for AIDS Care, San Francisco General Hospital; Founding President and CEO, California Health Care Foundation, San Francisco, CA*

9:15 am Value-based Care: The Paradox of Primary Care Leadership



Sean Cavanaugh, MD, *Chief Administrative Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services Washington, DC*

9:45 am The Challenges and Opportunities for Hospitals and Health Systems in Moving to Value-based Care



Lori Morgan, MBA, *President and Chief Executive Officer, Huntington Hospital; President, Legacy Emanuel Medical Center, Pasadena, CA*

10:15 am Transition Break

10:30 am Case Study of BlueCross BlueShield of North Carolina's Value-based Payment Initiatives



James D. Sharp, MPH, JD, *Director, Health Care Strategy and Transformation, BlueCross BlueShield of North Carolina; Former Policy and Strategy Advisor, Office of the Director, Center for Medicare and Medicaid Innovation, Washington, DC*

11:00 am How Medicare Advantage Related to Value-based Care



John Gorman, *Founder and Former Executive Chairman, Gorman Health Group; Former Assistant to the Director, Office of Managed Care, HCFA, Former Press Secretary and Staff Director, US Representative John Conyers, Jr. (D-MI), Washington, DC*

11:30 am Strategies to Integrate BPCIA, ACOs and APMs into a Unified Strategy to Deliver People-centered Care



Joseph Egan, *Director of Operations, Value-based Programs, Tenet Healthcare; Former Administrative Director, Michigan Pioneer ACO, Royal Oak, MI*



Joshua M. Liao, MD, MSc, FACP, *Associate Medical Director, Contracting and Value-based Care, Assistant Professor, University of Washington, Seattle, WA*



Melanie Matthews, MA, *CEO, NW Momentum Health Partners ACO; CEO, Physicians of Southwest Washington; Former VP Operations, Prestige Care, Olympia, WA*



Valinda Rutledge, MBA, *Vice President of Federal Affairs, APG; VP Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC*



Jay Sultan, *Vice President, Healthcare Strategy, Cognizant, Watkinsville, GA (Moderator)*

12:30 pm SUMMIT ADJOURNMENT



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