Tenth National Accountable Care Organization (ACO) Summit

GRAND HYATT, WASHINGTON, DC JUNE 17 – 19, 2019

The Leading Forum on Accountable Care Organizations (ACOs) and Related Delivery System and Payment Reform

Collocated with the Ninth National Bundled Payment Summit & Fourth National MACRA Summit



CONTINUING EDUCATION CREDITS
ABQAURP: Approved for up to 15.0 ABQAURP credits.

Accounting Professionals: Approved for up to 15.5 NASBA CPE credits.

Physicians: Approved for up to 15.00 AMA PRA Category 1 Credits™.

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ACO SUMMIT CO CHAIRS: Emily DuHamel Brower, MBA, Senior Vice President, Clinical Integration, Trinity Health; Former Vice President, Population Health, Atrius Health



S. Lawrence Kocot, JD, LLM, MPA, Principal and National Leader, Center for Healthcare Regulatory Insight, KPMG; Former Senior Advisor to the Administrator, CMS



David B. Muhlestein, PhD, JD, Chief Research Officer, Leavitt Partners, LLC; Visiting Policy Fellow, Duke-Margolis Center for Health Policy, Duke University



Hoangmai H. (Mai) Pham, MD, Vice President, Provider Alignment Solutions, Anthem, Former CMMI Chief Innovation Officer



ACO/BUNDLED/MACRA
JOINT SESSION CO CHAIRS:
Donald H. Crane, JD, President



Susan Dentzer, Visiting Fellow, Duke-Margolis Center for Health Policy, Duke University

and Chief Executive Officer.

America's Physician Groups





KEYNOTE SPEAKERS:

Adam Boehler, Senior Advisor to the Secretary, US HHS; Deputy Administrator and Director, CMMI



Pauline Lapin, MHS, Director, CMMI Seamless Care Models Group



Hoangmai H. (Mai) Pham, MD, Vice President, Provider Alignment Solutions, Anthem, Former CMMI Chief Innovation Officer



FEATURED FACULTY:

Marc Berg, MD, PhD, Partner, McKinsey



Arnaud Bernaert, MBA, Head of Partner Development, Europe & North America; Head of Healthcare Industry, and Member, Executive Committee, World Economic Forum



Lili Brillstein, MPH, *Director, Episodes of Care, Horizon Blue Cross Blue Shield New Jersey*



Diwen Chen, MPH, Executive Director, Payment Innovation and Accountable Care, Dignity Health



Francois de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners



Sean Cavanaugh, Chief Administrative Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, CMS



Sanjay Doddamani, MD, Senior Advisor and Medical Officer, Center for Medicare and Medicaid Innovation



Ezekiel J. Emanuel, MD, Vice Provost for Global Initiatives and Chair, Department of Medical Ethics, University of Pennsylvania; Former Health Policy Advisor, The White House



Elliott S. Fisher, MD, MPH, Professor of Health Policy and Clinical Practice, The Dartmouth Institute for Health Policy and Clinical Practice



John Gorman, Founder and Former Executive Chairman, Gorman Health Group



Joshua M. Liao, MD, MSc, FACP, Associate Medical Director, Contracting and Value-based Care, Assistant Professor, University of Washington



Peter Long, PhD, President and CEO, Blue Shield of California Foundation



Barbara L. McAneny, MD, FASCO, MACP, President, American Medical Association; Co-founder and Managing Partner, New Mexico Oncology Hematology Consultants



Harold D. Miller, President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, PTAC



Lori Morgan, MBA, President and Chief Executive Officer, Huntington Hospital; President, Legacy Emanuel Medical Center



Kavita Patel, MD, Vice President Payer Provider Integration, Johns Hopkins Health System; Member, PTAC; Former Director of Policy, The White House



Christina S. Ritter, PhD, *Director, CMS Patient Care Models Group*



James P. Sharp, MPH, JD, Director, Health Care Strategy and Transformation, BlueCross BlueShield of North Carolina



Mark D. Smith, MD, MBA,

Co-chair, Guiding Committee, Health Care Payment, Learning and Action Network; Attending Physician, AIDS Care, San Francisco General Hospital



Grace Emerson Terrell, MD, MMM, FACP, FACPE, Chief Executive Officer, Envision Genomics; Member, PTAC



Michael Thompson, President and Chief Executive Officer, National Alliance of Healthcare Purchaser Coalitions

ONE REGISTRATION FOR THREE COLLOCATED EVENTS: ACO SUMMIT X, BUNDLED PAYMENT SUMMIT IX AND MACRA SUMMIT IV

GOLD GRANTOR:













ACCOUNTABLE CARE









PREMIER UnitedHealthcare





ACO SUMMIT OVERVIEW

erhaps the most dramatic recent development in value-based care is the announcement by HHS Secretary Alex Azar that the Center for Medicare and Medicaid Innovation is launching "new, bold" models for value-based care. Azar is a proponent of the return of mandatory models and an emphasis on providers taking downside risk. This includes a recent HHS rule that overhauls the Medicare Shared Savings Program and pushes ACOs into two-sided risk sooner. "Without real accountability, we're just offering bonuses on top of payments that may be too high already. That's why we have now proposed to simplify the ACO system into two tracks, requiring them to take on risk sooner," Mr. Azar said. Azar has also said that the administration would "revisit" mandatory models that it had previously scrapped in cardiac care and said the time had come for "exploring new and improved episode-based models in other areas, including radiation oncology." These initiatives are in sharp contrast with the actions of Tom Price, MD, the previous HHS secretary who canceled and scaled back major mandatory bundled payment programs. And more often than not the private sector follows Medicare and Medicaid's directions in payment reform.

Accountable care organizations (ACOs) have become a major payment and delivery reform since they were introduced as a key component of the Affordable Care Act. Currently, there are more than 1,000 ACOs covering about 33 million lives across all payers—numbers that have steadily increased over time. The ACO model continues to evolve, but it seems to be here to stay.

In late 2018, the Centers for Medicare and Medicaid Services (CMS) released its Pathways to Success rule, overhauling its largest ACO program, the Medicare Shared Savings Program (MSSP). The new rule is driving ACOs to move to risk. For many ACOs this means that they can't stay in downside-only arrangements.

In February CMS released the list of ACOs participating in the 2019 MSSP. Hospital-led ACOs and large ACOs regardless of type have low dropout rates at the end of 2018. One of the goals of the program overhaul was to move larger organizations into

downside risk contracts. An early look at new dropouts suggests the rule is not driving large ACOs out of the program, and they are therefore committed to moving to more downside risk. At the same time, physician-led ACOs have higher dropout rates than hospital-led ACOs. In particular, despite new policies favoring low-revenue ACOs, small physician-led ACOs have the highest dropout rate of all ACOs at the end of 2018.

With these dramatic developments in mind the Summit is offering a number of sessions on relevant topics such as a Keynote address by Pauline Lapin, MHS, Director of the CMMI Seamless Care Models Group, a keynote on private sector accountable care nitiatives by Hoangmai H. Pham, MD, Vice President, Anthem and a major presentation on the new Health Care Payment and Learning Action Network's (LAN) Roadmap for Driving High Performance in Alternative Payment Models. In addition the Summit will offer sessions on Creating Better Quality Measures in APMs; Social Determinants of Health into ACO/Risk Bearing Models; Lessons Learned and Best Practices in Valuebased Contracting; Enhancing the Patient Engagement and Experience in Accountable Care; Lessons Learned for Specialty APMs; Engaging Specialists in Value-based Payments through Specialty Payment Chassis Design; Methods for Managing Post Acute Care; Integrating Behavioral Health and Primary Care into Value-based Arrangements; Accountable Care Organizational Resources: NAACOS, ACLC and APG.

But there is more. ACO Summit attendees are able to attend all sessions of the collocated Bundled Payment Summit IX and MACRA Summit IV. Please see the combined Agenda-at-a-Glance on page 3 of this brochure. In combination the three events feature over 40 sessions and a faculty of over 100 national experts on accountable care, bundled payments, MACRA and its APM and MIPS components and value-based care generally.

So join us in Washington, DC to learn and debate strategies for success and best practices in the nation's newly invigorated move to value-based care and in conjunction therewith how we can improve the quality and efficiency of care that is rendered to our patients. — Peter N. Grant, JD, PhD, CEO, Global Health Care, LLC, March 2019

WHO SHOULD ATTEND:

- Executives and Board Members of ACOs. Health Plans, Health Systems, Hospitals and Physician Organizations
- Medical Directors
- Physicians

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· Nurses, Nurse Practitioners and Other Allied Health Professionals

PARTICIPATION OPTIONS

- · Pharmacists and Pharmacy **Benefit Managers**
- Representatives of Purchasers, including **Private Employers and Public Purchasers**
- Consumer Organization Representatives
- · Federal and State Government Officials
- Health Care Regulators and Policy Makers
- Health Benefits Consultants

- Health Services Researchers and Academics
- · Health Care Attorneys and In-house Counsel
- Chief Financial Officers
- · Chief Innovation Officers
- · Directors of Accountable Care
- Directors of Quality Management and Improvement
- Directors of Government Programs

- · Directors of Medicare Programs
- · Directors of Medicaid Programs
 - Directors of Network Contracting
 - · Directors of Provider Relations
 - · Directors of Finance and Reimbursement
 - · Pharmaceutical Executives
 - Pharmaceutical Consultants

LIVE AND ARCHIVED INTERNET ATTENDANCE

Watch the conference in live streaming video over the Internet and at your convenience at any TRADITIONAL ONSITE ATTENDANCE time 24/7 for six months following the event.

Simply register, travel to the conference city and attend in person.

PROS: subject matter immersion; professional networking opportunities; faculty interaction.



The archived conference includes speaker videos and coordinated PowerPoint presentations.

PROS: Live digital feed and 24/7 Internet access for the next six months; accessible in the office, at home or anywhere worldwide with Internet access; avoid travel expense and hassle; no time away from the office.

AGENDA AT A GLANCE

DAY I: MONDAY, JUNE 17 JOINT PRECONFERENCE

1:00 pm Preconference: Seven Characteristics of Successful APMs & Seven Considerations in the Financial Modeling of Value-based Payment Arrangements

Bundled Payment

5:00 pm Adjournment

DAY II: TUESDAY, JUNE 18 JOINT ACO/BUNDLED/MACRA OPENING PLENARY SESSION

ACO

Breakfast Roundtable I: Operating Under Tomorrow's Value-Based Care Payment Models & Breakfast Roundtable II: Clinical Success Metrics in a Commercial Episode of Care Programss

Welcome and Comments on the Policy and Politics of Value-based Care 8:00 am

HHS/CMS/CMMI Keynote Address 8:15 am

Integrating the Social Determinants of Health into Value-based Care by Peter Long, MD 8:45 am

Value-based Care: The Paradox of Primary Care Leadership by Sean Cavanaugh

The Future of Delivery System Reform: What Might we be Missing?

10:15 am Break

ACO SUMMIT

ACO SUMMIT PLENARY SESSION

11:00 am CMS/CMMI Accountable Care, Primary Care, **CPC-Plus and Other Primary Care Models Keynote Address**

11:30 am Kevnote Update on Private Sector **ACO Initiatives**

Co-chair Kevnote Roundtable: A Lightning Round on the Hot **Accountable Care Issues of Today**

BUNDIFD PAYMENT SUMMIT

BUNDLED PAYMENT MINI SUMMITS

11:00 am - 12:30 pm

MACRA SUMMIT

MACRA MINI SUMMITS 11:00 am - 12:30 pm

Special LAN Mini Summit I: The Health Care Payment and Learning Action Network's (LAN) Roadmap for Driving High Performance in Alternative Payment Models

MS II: Oncology Care & **Radiation Therapy Bundles** MS III: Effective Use of Waivers & Gainsharing in Bundled Payment Projects

MS IV: MIPS Basics and Myths & Medicare Advantage and Advance APM Status

MS V: Rural and

MS VI: Risk Adjustment in MIPS and APMs & MIPS and APMs **Quality Measures**

12:30 pm Joint Networking Luncheon

JOINT ACO/BUNDLED/MACRA NETWORKING LUNCHEON AND PRESENTATIONS

1:00 pm Luncheon Keynote Roundtable on the Future of Value-based Care

ACO MINI SUMMITS 2:00 pm - 3:30 pm

MS VII: Accountable Care Case Studies: Aledade & NY ACOs

MS VIII: Social Determinants of Health & Substance Abuse (Opioids Plus) **Programs**

based Contracting & Patient Experience in Accountable Care

PLENARY SESSION MS IX: Value-2:00 pm

CMS/CMMI Keynote Address on Bundled Payment Policy 2:30 pm **Keynote Update on Private Sector**

4:00 pm - 5:30 pm

Co-chair Kevnote Roundtable: A Lightning Round on the Hot **Bundled Payment Issues of Today**

Bundled Payment Initiatives

BUNDLED PAYMENT MINI SUMMITS

BUNDLED PAYMENT SUMMIT

MACRA MINI SUMMITS 2:00 pm - 3:30 pm MS XI: Specialty

MS X: An Assessment of the Anticipated CMS/CMMI New APM Models

APMs & Engagino Specialists through Specialty Payment Chassis Design

MS XII: Usina Ouality as a Service & Methods for **Managing Post** Acute Care

3:30 pm Break

ACO MINI SUMMITS 4:00 pm - 5:30 pm

MS XIII: Accountable Care Organizational Resources . NAACOS, ACLC and APG

ing Behavioral Health and Primary Care & **Shared Decision** Making and Personalized Care into Value-based Arrangements

MS XIV: Integrat-

MS XV: What's Next for Next Gen ACOs? & Applying OCM Strategies to Boost Value-based Contract Opportunities

MS XVI: Designing MS XVII: AL **Bundled Payment** Analytics, with Actuarial Risk Big Data and **Principles & Health** Blockchain Technologies to Insurer and a Provider Overcome Drive Rundled **Bundled Payment** Payment Success

MS XVIII: Risk/Bundle Selection &

"Bundle Ready"

MACRA SUMMIT PLENARY SESSION

CMS/CMMI Keynote Address on MACRA Policies

MACRA Keynote Address: 4:30 pm **Are Alternative Payment Models Better** than Fee for Service?

5:00 pm A Lightning Round on the Hot

Accountable Care Issues of Today

5:30 pm Adjournment and Joint Networking Reception

DAY III: WEDNESDAY, JUNE 19 JOINT ACO/BUNDLED/MACRA CLOSING PLENARY SESSION

Barriers

Welcome and Introductions

Getting to Affordability by Ezekiel J. Emanuel, MD 8:15 am

Value-based Payment, Technology, and the Future of Customer Service by Mark D. Smith, MD, MBA 8:45 am

Global Value-based Healthcare Initiatives 9:15 am

The Challenges and Opportunities for Hospitals and Health Systems in Moving to Value-based Care by Lori Morgan, MBA 9:45 am

10:15 am **Transition Break**

Case Study of BlueCross BlueShield of North Carolina's Value-based Payment Initiatives by James P. Sharp, MPH, JD

How Medicare Advantage Related to Value-based Care by John Gorman

11:45 am Strategies to Integrate BPCIA, ACOs and APMs into a Unified Strategy to Deliver People-centered Care

12:30 pm Summit Adjournment

DAY I: MONDAY, JUNE 17, 2019

DAY I: ACO SUMMIT PRECONFERENCE (Optional; Separate Registration)

Noon **Registration Open**

PRECONFERENCE I: Seven Characteristics of Successful Alternative Payment Models & Seven Considerations in the Financial Modeling of Value-based Payment Arrangements

The Seven Characteristics of Successful Alternative Payment Models: Designing, Evaluating and **Modeling Value-Based Payment Arrangements**

Marc Berg, MD, PhD, Partner, McKinsey; Former Principal and National Lead Government Healthcare Transformation, KPMG LLP USA, Washington, DC

Seema Parmar, MHA, PhD, Associate Partner and Senior Expert, McKinsey, Calgary,

Geoff Price, MBA, Chief Operating Officer, Oak Street Health, Chicago, IL

2:45 pm **Break**

3:15 pm

Seven Considerations in the Financial Modeling of Value-based Payment Arrangements

Charles Brown, MBA, Associate Principal, ECG Management Consultants, Denver, CO

Mark J. Carlev, MA, MBA/MSHA, President, Colorado Health Neighborhoods Value Based Care Delivery; Vice-President, Managed Care and Payor Relations, Centura Health, Arlington, VA

Jim Ryan, MBA, Senior Manager, ECG Management Consultants, Dallas, TX

Terri Welter, MSHA, Principal, ECG Management Consultants, Washington DC

5:00 pm Adjournment

DAY II: TUESDAY, JUNE 18, 2019

DAY II: JOINT ACO/BUNDLED/MACRA OPENING PLENARY SESSION

7:00 am Registration Open; Networking Breakfast

BREAKFAST ROUNDTABLES *Grab your breakfast and join the discussion. Seating limited.*

Breakfast Roundtable I: APG Expert Angle: Now What? Operating Under Tomorrow's Value-Based Care Payment Models

Donald H. Crane, JD, *President and Chief Executive Officer, America's Physician Groups* (APG), Los Angeles, CA

Valinda Rutledge, MBA, *Vice President of Federal Affairs, APG; VP Public Payor Health* Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC

Breakfast Roundtable II: Clinical Success Metrics in **Commercial Episode of Care Programs**

Sage Nakagawa, MBA, MHA, Director, Strategic Accounts, Remedy Partners, New York, NY Amita Rastogi, MD, MHA, FACHE, Medical Director, Vice President, Commercial Business Lines, Remedy Partners; Former Chief Medical Officer, HCI3, Prometheus Payment Inc., Chicago, IL **Andrew Wilson, MPH, PhD,** Director, Episode Development Analytics at Remedy Partners, Grand Rapids, MI

8:00 am



Welcome and Comments on the Policy and Politics of Value-based Care

Susan Dentzer, Visiting Fellow, Duke-Margolis Center for Health Policy; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC (Chair)

8:15 am

HHS/CMS/CMMI Keynote Address



8:45 am



Integrating the Social Determinants of Health into Value-based Care

Peter Long, PhD, *President and CEO, Blue Shield of California Foundation:* Former Senior Vice President, Henry J. Kaiser Family Foundation; Former Director of Research and Planning, The California Endowment, San Francisco, CA

9:15 am



Value-based Care: The Paradox of Primary Care Leadership

Sean Cavanaugh, *Chief Administrative Officer, Aledade; Former Deputy* Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Washinaton, DC

The Future of Delivery System Reform:

9:45 am



What Might we be Missing? **Elliott S. Fisher, MD, MPH,** *Professor of Health Policy and Clinical* Practice, The Dartmouth Institute for Health Policy and Clinical Practice, Lebanon, NH

10:15 am

Break

ACO

Bundled Payment

MACRA

ACO SUMMIT PLENARY SESSION AND **BUNDLED & MACRA MINI SUMMITS**

Services, Baltimore, MD

ACO SUMMIT PLENARY SESSION

11:00 am

CMS/CMMI Accountable Care, Primary Care, **CPC-Plus and Other Primary Care Models Keynote Address**



Keynote: Update on Private Sector ACO Initiatives

Pauline Lapin, MHS, Director, Seamless Care Models Group, Center for

Medicare and Medicaid Innovation, Centers for Medicare and Medicaid

Hoangmai H. Pham, MD, Vice President, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Washington, DC

Noon

Co-chair Keynote Roundtable: A Lightning Round on the Hot Accountable Care Issues of Today



Emily Duhamel Brower. MBA. Senior Vice President. Clinical Integration. Trinity Health; Former Vice President, Population Health, Atrius Health; Former Senior Director, Clinical Improvement Ventures, Harvard Vanquard Medical Associates, Livonia, MI (Co-chair)



David B. Muhlestein, PhD, JD, Chief Research Officer, Leavitt Partners, LLC; Adjunct Assistant Professor, the Dartmouth Institute, Geisel School of Medicine, Dartmouth College; Visiting Policy Fellow, Duke-Margolis Center for Health Policy, Duke University; Visiting Fellow, Accountable Care Learning Collaborative, Washington, DC (Co-chair)



Hoangmai H. Pham, MD, Vice President, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Washington, DC (Co-chair)



S. Lawrence Kocot, JD, LLM, MPA, *Principal and National Leader,* Center for Healthcare Regulatory Insight, KPMG; Former Senior Advisor to the Administrator, Centers for Medicare and Medicaid Services. Washington, DC (Co-chair and Moderator)

TUESDAY, JUNE 18, 2019 Continued

12:30 pm Networking Luncheon

BUNDLED & MACRA MINI SUMMITS | 11:00 am - 12:30 pm

Special LAN Mini Summit I: The Health Care Payment and Learning Action Network's (LAN) Roadmap for Driving **High Performance in Alternative Payment Models**

11:00 am Introductions, Presentations and Q&A

Lili Brillstein, MPH, Director, Episodes of Care, Horizon Healthcare Innovations, Horizon Blue Cross Blue Shield New Jersey; Member, CMS Advisory Panel on Oncology Bundles; Former Senior Director, Medicare & Retirement, UnitedHealth Care, Newark, NJ

Aparna Higgins, President and CEO, Ananya Health Innovations Inc.; Policy Fellow, The Duke-Margolis Center for Health Policy; Visiting Scholar at The Heller School of Social Policy and Management, Brandeis University, Dunn Loring, VA

Katie Martin, MPA, Vice President, Health Policy and Programs, National Partnership for Women and Families; Former Acting Assistant Secretary for Planning and Evaluation, US Department of Health and Human Services, Washington, DC

Thomas Buckingham, BSN, MBA, Executive Vice President, Select Medical; President, Allevant Solutions; Member, Guiding Committee, Health Care Payment Learning and Action Network, Mechanicsburg, PA (Moderator)

Bundled Payment Mini Summit II: Oncology Care & Radiation Therapy Bundles

11:00 am Lessons Learned from the Oncology Care Model and Version 2.0 Cancer Care Payment Models

Alice G. Gosfield, JD, Founding Partner, Alice G. Gosfield & Associates; Past Chair, American Health Lawyers Association, HCl3 and National Committee for Quality Assurance, Philadelphia, PA

Barbara L. McAneny, MD, FASCO, MACP, President, American Medical Association; Board-Certified Medical Oncologist/Hematologist; Co-founder and Managing Partner, New Mexico Oncology Hematology Consultants Ltd., Albuquerque, NM

Randall A. Oyer, MD, Medical Director, Ann B. Barshinger Cancer Institute, Lancaster General Hospital, Lancaster, PA

Jay Sultan, *Vice President, Healthcare Strategy, Cognizant, Watkinsville, GA (Moderator)*

Radiation Therapy Bundles and Strategies 11:45 am for Success

Anne Hubbard, MBA, Director of Health Policy, American Society for Radiation Oncology; Former Director of Governmental Affairs, Maryland Department of Health and Mental Hygiene, Baltimore, MD

Constantine A. Mantz, MD, Radiation Oncologist and Chief Policy Officer, Former Chief Medical Officer, 21st Century Oncology, Fort Myers, FL

Sheila Rege, MD, Regional Medical Director, Northwest Cancer Clinic; Former Radiation Oncologist, Kadlec Providers, Vice President, American College of Radiation Oncology, Kennewick, WA

Francois de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners; Former Program Leader, Health Care Initiatives, GE Corporate Health Care, Newtown, CT (Moderator)

Bundled Payment Mini Summit III: Gainsharing in Bundled Payment Projects & Effective Use of Waivers

The Use of Gainsharing in Bundled Payment 11:00 am Arrangements

Tawnya Bosko, MHA, DHA, Vice President, Sg2, a Vizient Company; Former VP & COO, Western Reserve Health System: Former VP & COO, Premiere Medical Resources: Former VP & COO, Unity Health Network, Cleveland, OH

Kyle A. Gotchy, JD, Senior Counsel, King & Spalding LLP, Sacramento, CA Kristin Oberfeld, Associate Principal, Sq2, A Vizient Company, Cleveland, OH

11:45 am **Effective Use of Waivers in Bundled Payment** Initiatives

Nick Bluhm, MA, JD, Senior Director, Strategy and Government Policy, Remedy Partners; Former Litigation Attorney/Health Insurance Specialist, US Department of Health and Human Services, Washington, DC

Jay Sultan, Vice President, Healthcare Strategy, Cognizant, Watkinsville, GA

Diwen Chen, MPH, Executive Director, Payment Innovation and Accountable Care, Dignity Health, Los Angeles, CA (Moderator)

MACRA Mini Summit IV: MIPS Basics and Myths & The Role of Medicare Advantage in Achieving Advance APM Status

11:00 am MIPS Basics and Myths

Joshua M. Liao, MD, MSc, FACP, Associate Medical Director, Contracting and Value-Based Care, Assistant Professor, University of Washington, Seattle, WA

11:45 am The Role of Medicare Advantage in Achieving Advance APM Status

Sanjay Doddamani, MD, Senior Advisor and Medical Officer, Center for Medicare and Medicaid Innovation (CMMI); Former Senior Director in Population Health, Geisinger Health System, Chief Medical Officer, Keystone ACO, Washington, DC

Jeff Fox, President, Convey Health Solutions; President, Gorman Health Group; Former Vice President of Government Programs, Health Net of Arizona, Phoenix, AZ

Simon Moody, FIA, FSA, Principal and Consulting Actuary, Milliman, Brookfield, WI

Valinda Rutledge, MBA, Vice President of Federal Affairs, APG; VP Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

MACRA Mini Summit V: Rural and Safety Net APMs

Designing and Implementing APMs for 11:00 am **Rural Providers**

Bill Finerfrock. President, Capitol Associates (CAI): Executive Director, National Association of Rural Health Clinics; Former Director of Federal Affairs, American Academy of Physicians Assistants, Alexandria, VA

Timothy McBride, PhD, Bernard Becker Professor, Brown School; Co-director, Center for Health Economics and Policy, Washington University in St. Louis, St. Louis, MO

Grace Emerson Terrell, MD, MMM, FACP, FACPE, Chief Executive Officer, Envision Genomics; Member, Physician-focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL (Moderator)

Safety Net APMs for the Uninsured, Medicaid 11:45 am and FQHCS

Julian D. Bobbitt, Jr., Of Counsel, Smith Anderson, Raleigh, NC

Grace Emerson Terrell, MD, MMM, FACP, FACPE, Chief Executive Officer, Envision Genomics; Member, Physician-focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL (Moderator)

MACRA Mini Summit VI: Improving Risk Adjustment in MIPS and APMs & Creating Better Quality Measures in MIPS and APMs

11:00 am Improving Risk Adjustment in MIPS and APMs

Richard L. Fuller, MS, Economist, Clinical and Economic Research, 3M Health Information Systems, Silver Spring, MD

Eric T. Roberts, PhD, Assistant Professor, Health Policy and Management, Pitt Public Health, University of Pittsburgh; Visiting Faculty, Department of Health Care Policy, Harvard Medical School, Pittsburgh, PA

John H. Wasson, MD, Active Emeritus Professor of Community and Family Medicine, Active Emeritus Professor of Medicine, Community and Family Medicine, Geisel School of Medicine, Dartmouth College, Hanover, NH

Harold D. Miller, President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA (Moderator)

11:45 am Creating Better Quality Measures in MIPS and APMs

Catherine MacLean, MD, PhD, Chief Value Medical Officer, Center for the Advancement of Value in Musculoskeletal Care, Hospital for Special Surgery; Principal, Healthcare Value Solutions; Adjunct Natural Scientist, Rand Corporation; Associate Professor, UCLA Health, New York, NY

Frank Opelka, MD, Medical Director, Quality and Health Policy, American College of Surgeons; Former Vice Chancellor for Clinical Affairs, LSU Health Science Center, New Orleans, LA

John H. Wasson, MD, Active Emeritus Professor of Community and Family Medicine, Active Emeritus Professor of Medicine, Community and Family Medicine, Geisel School of Medicine, Dartmouth College, Hanover, NH

Harold D. Miller, President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA (Moderator)

TUESDAY, JUNE 18, 2019 Continued

JOINT ACO/BUNDLED/MACRA NETWORKING LUNCHEON AND PRESENTATIONS

12:30 pm

Networking Luncheon

Luncheon Keynote Roundtable on the Future of Value-based Care

Marc Berg, MD, PhD, Partner, McKinsey; Former Principal and National Lead, Government Healthcare Transformation, KPMG LLP USA, Washington, DC

Francois de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners; Former Program Leader, Health Care Initiatives, GE Corporate Health Care, Newtown, CT



Michael Thompson, President and Chief Executive Officer, National Alliance of Healthcare Purchaser Coalitions; Former Principal, Health Care, PricewaterhouseCoopers, Washington, DC



ACO & MACRA MINI SUMMITS II 2:00 pm - 3:30 pm

ACO Mini Summit VII: Accountable Care Case Studies:

Case Study: Aledade's Accountable Care 2:00 pm **Organizations (ACOs)**

Director, Center for Medicare, Centers for Medicare & Medicaid Services, Washington, DC

BlueShield of North Carolina: Former Policy and Strateay Advisor, Office of the Director, Center for Medicare and Medicaid Innovation, Washington, DC

Former Vice President for Planning, Montefiore Medical Center, New York, NY

ACO Mini Summit VIII: Social Determinants of Health into ACO/Risk Bearing Models & Integrating a Substance Abuse (Opioids Plus) Program into Value-based Arrangements

Integrating Social Determinants of Health into ACO/Risk Bearing Models

Anna Yevseevna Bavykina, MD, Hospitalist, Kaiser Permanente Walnut Creek Medical

Eric Cragun, MBA, Partner, Population Health, Intermountain Healthcare; Senior Director,

Katie Martin, MPA, Vice President for Health Policy and Programs, National Partnership for Women & Families; Acting Assistant Secretary for Planning and Evaluation, US Department

Kristen Mucitelli-Heath, Administrator, Regional Health Initiatives, St. Joseph's Health; Former Interim Executive Director, Central New York Care Collaborative; Former Vice President, Strategy and Planning, Empire State Development, Syracuse, NY

Mara McDermott, JD, Vice President, McDermott+Consulting; Former Vice President of Federal Affairs, America's Physician Groups, Washington, DC (Moderator)

& Recovery Including Opioids

Remedy Partners; Former Chief Medical Officer, HCl3, Prometheus Payment Inc., Chicago, IL

People and Generation Found; Campaign Director and Executive Producer, Unite to Face Addiction Rally on the National Mall, New York, NY

Experience in Accountable Care & Lessons Learned and Best Practices in Value-based Contracting

2:00 pm **Experience in Accountable Care**

Angelo Aiello, MS, Senior Director, Clinical Integration, MHN ACO; Former Director, Care

Joel James, MA, *Director of Public and Government Affairs, Signature Medical Group;* Former Assistant Vice President, Federal Reserve Bank of St. Louis, Saint Louis, MO

Health, Baltimore, MD

Collaborative; Senior Analyst, The CARIN Alliance, Salt Lake City, UT (Moderator)

Value-based Contracting

Analyst, Leavitt Partners; Former Senior Associate, Accountable Care Work Group Health Care

François de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners; Former Program Leader, Health Care

Initiatives, GE Corporate Health Care, Newtown, CT

BUNDLED PAYMENT SUMMIT PLENARY SESSION

BUNDLED PAYMENT SUMMIT PLENARY SESSION

Human Services, Baltimore, MA

& ACO AND MACRA MINI SUMMITS

2:00 pm

2:30 pm

3:00 pm

Co-chair Keynote Roundtable: A Lightning Round on the Hot **Bundled Payment Issues of Today**

Keynote Update on Private Sector

Bundled Payment Initiatives

CMS/CMMI Keynote Address on

Bundled Payment Policy

Christina S. Ritter, PhD, Director, Patient Care Models Group (PCMG);

Former Deputy Director, Hospital and Ambulatory Policy Group, Centers

for Medicare and Medicaid Services, US Department of Health and

Advisory Panel on Oncology Bundles; Former Senior Director, Medicare & Retirement, UnitedHealthcare, Newark, NJ (Co-chair) **Diwen Chen, MPH,** *Executive Director, Payment Innovation and*

Accountable Care, Dignity Health, Los Angeles, CA (Co-chair)

Lili Brillstein, MPH, Director, Episodes of Care, Horizon Healthcare

Innovations, Horizon Blue Cross Blue Shield New Jersey; Member, CMS



Pamela M. Pelizzari, MPH, Principal and Senior Healthcare Consultant. Milliman: Former Senior Technical Advisor and Program Lead, Centers for Medicare and Medicaid Services, New York, NY (Co-chair)

Valinda Rutledge, MBA, *Vice President of Federal Affairs, APG; VP*



Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Co-chair and Moderator)

3:30 pm

Break

Aledade & NY ACOs

Sean Cavanaugh, Chief Administrative Officer, Aledade; Former Deputy Administrator and

James P. Sharp, MPH, JD. Director, Health Care Strategy and Transformation, BlueCross

2:45 pm Case Study: New York's ACOs — Turning a Corner?

Gregory C. Burke, MPA, Director, Innovation Strategies, United Hospital Fund;

Center, Walnut Creek, CA

The Advisory Board Company, Salt Lake City, UT

of Health and Human Services, Washington, DC

Value-based Arrangements for Addiction Care

Amita Rastogi, MD, MHA, FACHE, Medical Director, Vice President, Commercial Business Lines,

Greg Williams, MA, Managing Director, Third Horizon Strategies; Filmmaker, The Anonymous

ACO Mini Summit IX: Enhancing Patient Engagement and

Enhancing Patient Engagement and

Coordination, Access Community Health Network, Chicago, IL

Tiffany E. Wandy, MBA, MPH, Executive Director, Clinically Integrated Network, LifeBridge

Thomas Merrill, Committee Director & Strategic Advisor, Accountable Care Learning

Lessons Learned and Best Practices in 2:45 pm

Mark Cronin, MBA, Chief Operating Officer, Accountable Health Partners; Former CEO, University Cardiovascular Associates; Former VP, Corporate and Systems Initiatives, American Cancer Society, Henrietta, NY

Oraida Roman, MHA, Vice President of Value Based Strategies, Humana; Former Market President, Colorado, DaVita Medical Group, Louisville, KY

Kate de Lisle, ACO Research Manager, Accountable Care Learning Collaborative; Senior Transformation Task Force, Salt Lake City, UT (Moderator)

MACRA **Bundled Payment**

TUESDAY, JUNE 18, 2019 Continued

MACRA Mini Summit X: Primary Care First & Direct Contracting

2:00 pm Assessment of Primary Care First

Jean M. Antonucci, MD. Board Certified Family Physician, Farminaton, ME

R. Shawn Martin, Senior Vice President, Advocacy, Practice Advancement & Policy, American Academy of Family Physicians; Former Director of Government Relations, American Osteopathic Association, Washington, DC

Harold D. Miller. President and Chief Executive Officer. Center for Healthcare Quality and Payment Reform: Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA (Moderator)

2:45 pm Direct Contracting Update

Kavita Patel, MD, Vice President Payer Provider Integration, Johns Hopkins Health System; Nonresident Senior Fellow Brookings Institution; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former Director of Policy, The White House (Obama); Former Senior Advisor, Senator Edward Kennedy, Washington, DC

Grace Emerson Terrell, MD, MMM, FACP, FACPE, Chief Executive Officer, Envision Genomics; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL

Valinda Rutledge, MBA, Vice President of Federal Affairs, APG; VP Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

MACRA Mini Summit XI: Lessons Learned for Specialty **APMs & Engaging Specialists in Value-based Payments** through Specialty Payment Chassis Design

2:00 pm Lessons Learned for Specialty APMs

Lili Brillstein, MPH, Director, Episodes of Care, Horizon Healthcare Innovations, Horizon Blue Cross Blue Shield New Jersey; Member, CMS Advisory Panel on Oncology Bundles; Former Senior Director, Medicare & Retirement, UnitedHealthcare, Newark, NJ

Lawrence R. Kosinski, MD, MBA, AGAF, FACG, Chief Medical Officer, SonarMD; Managing Partner, Illinois Gastroenterology Group, LLC, Chicago, IL

Barbara L. McAneny, MD, FASCO, MACP, *President, American Medical Association;* Board-Certified Medical Oncologist/Hematologist; Co-founder and Managing Partner, New Mexico Oncology Hematology Consultants Ltd. Albuquerque, NM

S. Lawrence Kocot, JD, LLM, MPA, *Principal and National Leader, Center for Healthcare* Regulatory Insight, KPMG; Former Senior Advisor to the Administrator, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

Holistically Engaging Specialists in Value-based Payments through Specialty **Payment Chassis Design**

Hoangmai H. Pham. MD. Vice President, Provider Alianment Solutions, Anthem: Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Washington, DC

MACRA Mini Summit XII: Using Quality as a Service & Methods for Managing Post Acute Care

2:00 pm MACRA: Using Quality as a Service

Sangeetha (Chenny) Srinivasan, MVA, PMP, CSM, Senior Manager, Cognizant, Philadelphia, PA (Moderator)

Methods for Managing Post Acute Care 2:45 pm

Karen Chambers, RN, CCM, CDMS, CTC, Vice President, Clinical Outcomes, naviHealth, Former VP Operations, athenahealth, Nashville, TN

Dawn Rakiev. MPT. MHA. Director Clinical Integration Network and ACO. University Medical Center, Lubbock, TX

Jay Sultan, Vice President, Healthcare Strategy, Cognizant, Watkinsville, GA (Moderator)

3:30 pm Break

Bundled Payment

MACRA

MACRA SUMMIT PLENARY SESSION AND ACO & MACRA MINI SUMMITS

MACRA SUMMIT PLENARY SESSION

4:00 pm

CMS/CMMI Keynote Address on MACRA Policies





MACRA Keynote Address: Are Alternative Payment Models Better than Fee for Service?



5:00 pm

A Lightning Round on the Hot Accountable Care **Issues of Today**



Kavita Patel, MD, Vice President Payer Provider Integration, Johns Hopkins Health System; Nonresident Senior Fellow Brookings Institution; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former Director of Policy, The White House (Obama); Former Senior Advisor, Senator Edward Kennedy, Washington, DC (Co-chair)



5:30 pm

Grace Emerson Terrell, MD, MMM, FACP, FACPE, Chief Executive Officer, Envision Genomics; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL (Co-chair)

Adjournment and Networking Reception





ACO & BUNDLED PAYMENT MINI SUMMITS III 4:00 - 5:30 pm

ACO Mini Summit XIII: Accountable Care Organizational Resources: NAACOS, ACLC and APG

National Association of ACOs (NAACOS)

Brian A. Hammer, MS, MBA, FACHE, Vice President, Membership and Business Services. National Association of ACOs (NAACOS): Former Manager, Physician and Business Development. Meridian Health (Ocean Medical Center) Brick, NJ; Visiting Adjunct Professor, Monmouth University, Washington, DC

4:30 pm Accountable Care Learning Collaborative (ACLC)

Thomas Merrill, Committee Director & Strategic Advisor, Accountable Care Learning Collaborative; Senior Analyst, The CARIN Alliance, Salt Lake City, UT

APG Risk Evolution Task Force Provides Benchmarking and Learning Collaboratives for ACO Members

Melanie Matthews, MA, CEO, NW Momentum Health Partners ACO; CEO, Physicians of Southwest Washington; Former Operations, Prestige Care, Olympia, WA

ACO Mini Summit XIV: Integrating Behavioral Health and **Primary Care & Shared Decision Making and Personalized Care into Value-based Arrangements**

Integrating Behavioral Health and Primary Care into Value-based Arrangements

Katherine Hobbs Knutson, MPH, MD, Chief of Behavioral Health, Blue Cross North Carolina; Physician, Duke University Health System; Adjunct Assistant Professor, Duke University School of Medicine, Durham, NC

David Wennberg, MD, MPH, Chief Executive Officer, Quartet Health; Former CEO, Northern New England Accountable Care Collaborative; Former CEO, High Value Health Collaborative, The Dartmouth Institute, New York, NY

Integrating Shared Decision Making and 4:45 pm **Personalized Care into Value-based Arrangements**

David Wennberg, MD, MPH, Chief Executive Officer, Quartet Health; Former CEO, Northern New England Accountable Care Collaborative; Former CEO, High Value Health Collaborative, The Dartmouth Institute, New York, NY

ACO Mini Summit XV: What's Next for Next Gen ACOs? & Applying OCM Strategies to Boost Value-based Contract **Opportunities**

4:00 pm What's Next for Next Gen ACOs?

Jonathan Chines, MPP, Vice President, Payer Contracting and Network Strategy, Reliant Medical Group; Former Vice President of Network Contracting, Senior Products, Tufts Health Plan, Boston, MA

Peter J. Kelly, MBA, Executive Director, CareMount ACO LLC; Senior Director of Development, CareMount Medical PC; Former Executive Director of Market Operations, Universal American Corp., New York, NY

Elissa Langley, MHA, *Vice President and Chief Operating Officer, Triad HealthCare Network;* Former Chief Operations Officer, BuyMD; Former Network Manager, Aetna, Greensboro, NC

Michael Reiche, MS, MBA, Executive Director, Medicare Accountable Care, Steward Health,

James P. Sharp, MPH, JD, Director, Health Care Strategy and Transformation, BlueCross BlueShield of North Carolina; Former Policy and Strategy Advisor, Office of the Director, Center for Medicare and Medicaid Innovation, Washington, DC

Mara McDermott, JD, Vice President, McDermott+Consulting; Former Vice President of Federal Affairs, America's Physician Groups, Washington, DC (Moderator)

Applying OCM Strategies to Boost Value-based Contract Opportunities

Wendy Rossi, Principal, Premier, Inc.; Former Contract Manager, Katz Brunner Healthcare; Former Business and Strategic Planning Project Manager, Charlotte, NC

Kristina Stoeppler-Biege, MS, RN, OCN, Director, Clinical Operations, Bon Secours St. Francis Cancer Center, Greenville, SC

Chris Murphy, MBA, Principal, Premier Performance Partners, Premier, Inc.; Former Director, Reimbursement Innovations, Highmark, Pittsburgh, PA (Moderator)

MACRA Bundled Payment

Bundled Payment Mini Summit XVI: Designing Bundled Payment Arrangements with Actuarial Risk Management Principles & Health Insurer and a Provider Overcome **Barriers to Bundled Payment Adoption**

Designing Bundled Payment Arrangements 4:00 pm with Actuarial Risk Management Principles

Pamela M. Pelizzari, MPH. *Principal and Senior Healthcare Consultant, Milliman:* Former Senior Technical Advisor and Program Lead, Centers for Medicare and Medicaid Services, New York, NY (Moderator)

4:45 pm How a Health Insurer and a Provider are Well-Positioned to Overcome the Barriers to **Bundled Payment Adoption**

Monica Deadwiler, MBA, Senior Director, Payment Innovation, Cleveland Clinic,

David Mauzey, General Manager, Bundle Pay Manager, Optum, Dallas, TX

Jeff Meyerhofer, MBA, President, UnitedHealthcare Bundled Payment Solutions,

Jordan Reigel, MBA, *Vice President, Medicare Payment Strategy, United HealthCare;* Former Network Management, Kaiser Permanente, Parker, CO

Bundled Payment Mini Summit XVII: AI, Analytics, Big Data and Blockchain Technologies to Drive Bundled **Payment Success**

4:00 pm Al, Analytics and Big Data Strategies to Drive **Bundled Payment Success**

Basit Chaudhry, MD, PhD, Founder, Tuple Health; Former Medical Scientist, IBM; Former Researcher, The Rand Corporation, Washington, DC

Technology Specific to Payment Bundling, 4:45 pm including Blockchain Technology

Jennifer Mann, Senior Product Manager TriZetto, A Cognizant Company, Chicago, IL

Bundled Payment Mini Summit XVIII: Risk/Bundle Selection, Performance Monitoring, and Clinical Management & **Getting "Bundle Ready": How Provider Organizations Can Design Clinical Pathways**

4:00 pm **Trends and Tactics in National Bundled Payment Programs: Risk/Bundle Selection, Performance Monitoring, and Clinical Management**

Chris Birkmever, MS. Executive Vice President, Analytics, ArborMetrix: Former EVP. Analytics and Products, SCIO Health Analytics; Former Director of Informatics, Health Dialog, Ann Arbor, MI

John Dickey, Vice President, Population Health, Sound Physicians, Bakersfield, CA

Getting "Bundle Ready": How Provider Organizations Can Design Clinical Pathways in the Context of Bundled Payments

Joshua M. Liao, MD, MSc, FACP, Associate Medical Director, Contracting and Value-based Care, Assistant Professor, University of Washington, Seattle, WA

Adjournment and Joint Networking Reception 5:30 pm

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DAY III: WEDNESDAY, JUNE 19, 2019

DAY III: JOINT ACO/BUNDLED/MACRA MORNING CLOSING PLENARY SESSION

7:00 am 8:00 am

Registration Open; Networking Breakfast Welcome and Introductions



Donald H. Crane, JD, President and Chief Executive Officer, America's Physician Groups (APG), Los Angeles, CA (Co-chair)

8:15 am

Getting to Affordability



Value-based Payment, Technology, and the 8:45 am **Future of Customer Service**



Mark D. Smith, MD, MBA, Co-chair, Guiding Committee, Health Care Payment Learning and Action Network; Clinical Faculty, University of California, San Francisco; Attending Physician, Positive Health Program for AIDS Care, San Francisco General Hospital; Founding President and CEO, California Health Care Foundation, San Francisco, CA

9:15 am

Global Value-based Healthcare Initiatives



Arnaud Bernaert, MBA. Head of Partner Development, Europe & North America, Head of Healthcare Industry, and Member, Executive Committee, World Economic Forum: Former Senior VP Strategy, Business Development and M&A. Philips Healthcare: Former European Regional Controller. Baxter Healthcare, Geneva, Switzerland

9:45 am



The Challenges and Opportunities for Hospitals and Health Systems in Moving to Value-based Care

Lori Morgan, MBA, President and Chief Executive Officer, Huntington Hospital; President, Legacy Emanuel Medical Center, Pasadena, CA

10:15 am

Transition Break

10:30 am

Case Study of BlueCross BlueShield of North **Carolina's Value-based Payment Initiatives**



James P. Sharp, MPH, JD, Director, Health Care Strategy and Transformation, BlueCross BlueShield of North Carolina; Former Policy and Strategy Advisor, Office of the Director, Center for Medicare and Medicaid Innovation, Washington, DC

11:00 am

How Medicare Advantage Related to Value-based Care



John Gorman, Founder and Former Executive Chairman, Gorman Health Group; Former Assistant to the Director, Office of Managed Care, HCFA, Former Press Secretary and Staff Director, US Representative John Conyers, Jr. (D-MI), Washinaton, DC

11:30 am

Strategies to Integrate BPCIA, ACOs and APMs into a Unified Strategy to Deliver **People-centered Care**



Deirdre Baggot, PhD, MBA, RN, Healthcare Strategist and Payment Innovation Expert: Former Expert Reviewer, BPCI Program: Former Lead. CMS ACE Program, Washington, DC

Joseph Egan, Director of Operations, Value-based Programs, Tenet



Healthcare; Former Administrative Director, Michigan Pioneer ACO, Roval Oak, MI Joshua M. Liao, MD, MSc, FACP, Associate Medical Director,



Washington, Seattle, WA Melanie Matthews, MA, CEO, NW Momentum Health Partners ACO;

Contracting and Value-based Care, Assistant Professor, University of



Valinda Rutledge, MBA, *Vice President of Federal Affairs, APG; VP* Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers

CEO, Physicians of Southwest Washington; Former VP Operations, Prestige





12:30 pm SUMMIT ADJOURNMENT

Care, Olympia, WA

MACRA Bundled Payment

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