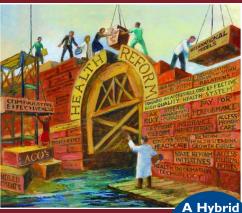
# NATIONAL Accountable Care Organization Summit the leading forum on accountable care organizations (acos) and related delivery system



Conference & Internet **Event** 

See Page 2

# June 7–9, 2010 • The Ritz-Carlton, Washington, DC

AND PAYMENT REFORM

#### KEYNOTE SPEAKERS



Mark McClellan, MD, PhD, Director of the Engelberg Center for Health Care Reform, Leonard D. Schaeffer Chair in Health Policy Studies, The Brookings Institution, Former CMS Administrator and FDA Commissioner, Washington, DC



Elliott S. Fisher, MD, MPH, Director, Population Health and Policy, Director, Center for Population Health, The Dartmouth Institute for Health Policy and Clinical Practice, Lebanon, NH

#### CO-CHAIRS



Susan Dentzer, Editor-in-Chief, Health Affairs, Health Policy Analyst, The News Hour with Jim Lehrer, Washington, DC



Edward F. Howard, Esq., Executive Vice President, Alliance for Health Reform, Washington, DC



John Iglehart, Founding Editor, Health Affairs, National Correspondent, New England Journal of Medicine, Washington, DC

#### FEATURING THE FOLLOWING PRE-CONFERENCE

· Advancing Accountable Care in Physician Organizations Sponsored by California Association of Physician Groups (CAPG)

#### AGENDA OVERVIEW: DAY I

- · Overview of ACO Guiding Principles and Implementation Strategy
- Early Experiences with ACOs as a Foundation for Broader Testing
- Can Accountable Care Reforms Work in Other Environments?
- Core Questions for Successful ACO Implementation

#### AGENDA OVERVIEW: DAY 2

- Interactions between ACOs and Other Reforms
- Performance Measurement and Reporting
- ACO Payment Models
- ACO Operational Tools and Strategies
- Models of Clinical Transformation in ACOs
- ACO Governance and Legal Issues

#### AGENDA OVERVIEW: DAY 3

- Keynote Address
- Next Steps on ACOs: The View from Washington
- · Overview of the Way Forward
- Response Panel: Next Steps on ACOs The Way Forward

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## The National Accountable Care Organization Summit

he National Accountable Care Organization Summit (www.acosummit.com) in Washington, D.C. on June 7th – 9th will provide an unprecedented opportunity to discuss, dissect, and identify effective ways to implement ACOs, which are a key component of the recently passed health care reform. The ACO model focuses on achieving accountability for improving quality and efficiency through organizational development, transparent performance measurement, and payment reforms that align financial incentives with patients' best interests. The Summit will take place as the Department of Health and Human Services (HHS) takes steps to advance Medicare's participation in ACOs, and as many states and private payers take steps to implement ACOs as well. The Summit brings together leading policymakers, experts, and ACO implementers to provide unique and in-depth insights for moving forward at this critical point in health care reform and ACO implementation.

#### What is an ACO?

ACOs are provider collaborations that support the integration of groups of physicians, hospitals, and other providers in different ways around the opportunity to receive additional payments by achieving continually advancing patient-focused quality targets and demonstrating real reductions in overall spending growth for their defined patient population. The ACO model is highly flexible and can be organized in a number of ways — ranging from fully integrated delivery systems to networked models within which physicians in small office practices can work effectively together to improve quality, coordinate care and reduce costs. They can also feature different payment incentives ranging from "one-sided" shared savings within a fee-for-service environment, to a range of limited or substantial capitation arrangements with quality bonuses.

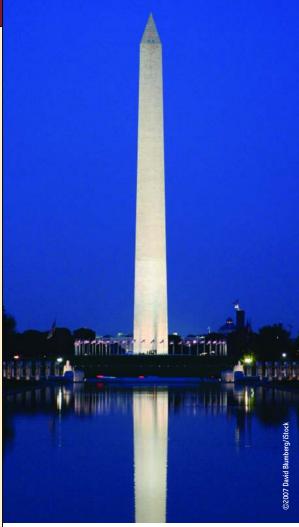
ACOs provide a mechanism to transition from paying for volume and intensity to paying for value. They are compatible with a range of other payment reforms to improve quality, such as medical homes and bundled payments; they can help assure that these reforms lead to sustainable quality improvements and cost reductions.

### What will the National ACO Summit Do?

The National Accountable Care Organization Summit has gathered thoughtful health care leaders from around the country and across the spectrum of health care stakeholders to discuss the promise as well as the challenges and limitations of ACOs. The first day of the Summit will help define the guiding principles of ACOs, discuss recent experiences with pilot projects that implemented ACO-like models, and indentify key questions that have to be addressed to implement ACOs effectively. Day two of the Summit will present in-depth discussion and analysis of the key issues that ACO implementation must address, including:

- Governance and legal issues;
- Ensuring care quality;
- ACOs interactions with other reforms; and
- Steps to improve care within an ACO.

The conference will conclude with a look forward, examining the new Federal and state health care policies that will affect ACO development. The Summit will also feature a pre-conference on advancing accountable care in physician organizations sponsored by the California Associate of Physician Groups (CAPG). This Summit will be the key forum for understanding how ACO reforms can be implemented effectively, and how the new health care reform law can support ACO implementation.



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# What Does Health Care Reform Legislation Mean for ACOs?

ACOs are one of the key efforts in the recent health care reform law to address the challenges facing U.S. health care: rising costs that threaten the affordability of care and the fiscal integrity of the U.S. government; care that is often impersonal, inaccessible, unsafe, unreliable, fragmented and poorly coordinated; and concern that the current fee-forservice payment system poses a barrier to progress. In contrast to many proposals that seek to improve care without imposing reductions in payment rates on providers, the Congressional Budget Office (CBO) has estimated that ACOs are expected to reduce costs by an estimated \$4.9 billion dollars. This estimate assumes a limited pilot program starting in 2012. However, the Secretary of HHS has the authority to expand successful ACO models, so that ACOs could have a much larger impact on reducing costs and improving quality.

The National ACO Summit will include opportunities to address questions raised by this new legislation. Section 3022: Medicare Shared Savings Program in the recently passed health reform law (H.R. 3590) requires the Secretary of HHS to establish a shared savings program through ACOs. By January 1st, 2012 the Secretary will need to define performance measures, attribution methods, expenditure benchmarks, and savings thresholds for ACOs. Support for ACOs, and for integrating ACOs with other payment reforms, will also come from the Center for Medicare and Medicaid Innovation (CMI). The CMI will test innovative payment and service delivery models, including ACOs, to reduce program expenditures while preserving or enhancing the quality of care. Congress has budgeted \$10 billon beginning in FY 2011 to support this work.

# Monday, June 7, 2010 PRE-CONFERENCE SYMPOSIUM

#### 7:00 am Registration Opens

ADVANCING ACCOUNTABLE CARE IN PHYSICIAN ORGANIZATIONS Sponsored by the California Association of Physician Groups (CAPG)

#### 8:00 am Welcome and Pre-Conference Overview

Donald H. Crane, President and Chief Executive Officer, California Association of Physician Groups, Los Angeles, CA (Co-Chair)

#### 8:15 am ACO's: Core Features and Attributes

Steven M. Lieberman, MPhil, MA, Visiting Scholar, Brookings Institution, Managing Member, Lieberman Consulting Inc., Former Assistant Director, White House Office of Management and Budget, Former Executive Associate Director, Congressional Budget Office, Bethesda, MD

#### 8:45 am Legal Issues for Physician Organizations

Bruce Merlin Fried, JD, Sonnenschein Nath & Rosenthal LLP, Former Vice President of Federal Affairs, FHP International Corp., Former Director, Center for Health Plans and Providers, Health Care Financing Administration (now CMS), Washington, DC

#### 9:15 am Lessons from California, a Thirty Year Pilot

Jay Cohen, MD, President and Chair, Monarch Healthcare, Immediate Past Chair, California Association of Physician Groups, Irvine, CA

Keith Wilson, MD, Chief Executive Officer, Talbert Medical Group, Chair, California Association of Physician Groups, Costa Mesa, CA

10:15 am Break

#### 10:45 am CAPG Innovation in Health Care Reform

Wells Shoemaker, MD, Medical Director, California Association of Physician Groups, Los Angeles, CA

11:15 am Pre-Conference Faculty Q&A

Noon Pre-Conference Adjournment

and Lunch on Your Own

## PARTICIPATE IN ALL THREE CO-LOCATED CONFERENCES! THE RITZ-CARLTON • DETAILS ON PAGE 7.

National Accountable Care Organization Summit • Second National Medicare Readmissions Summit • Fifth National Medicaid Congress

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## Monday, June 7, 2010 DAY I AGENDA

**OVERVIEW:** The core aims of Day 1 are to clearly define the guiding principles of ACOs, summarize the practical experiences with ACO-like models in Medicare, and outline a clear set of questions and unresolved issues about how to expand these early models into a national ACO implementation strategy. These discussions, in turn, will guide the rest of the conference agenda (on days 2-3).

#### 1:00 pm Welcome and Summit Overview

Susan Dentzer, *Editor-in-Chief,* Health Affairs, *Health Policy Analyst,* The News Hour with Jim Lehrer, *Washington, DC (Co-Chair)* 

## 1:30 pm Overview of ACO Guiding Principles and Implementation Strategy

#### Why Accountable Care?: Core Principles Underlying ACOs

Elliott S. Fisher, MD, MPH, Director, Population Health and Policy, Director, Center for Population Health, The Dartmouth Institute for Health Policy and Clinical Practice, Lebanon, NH

#### **Achieving Accountable Care**

Mark McClellan, MD, PhD, Director, Engelberg Center for Health Care Reform, Leonard D. Schaeffer Chair in Health Policy Studies, The Brookings Institution, Former CMS Administrator, Former FDA Commissioner, Washington, DC

# 2:00 pm Early Experiences with ACOs as a Foundation for Broader Testing

L. Allen Dobson, Jr., MD, Chair, Community Care of NC, Vice President, Carolinas Healthcare System, President, Cabarrus Family Medicine, Charlotte, NC

Edward G. Murphy, MD, President and Chief Executive Officer, Carilion Clinic, Roanoke, VA

J. Marc Overhage, MD, PhD, FACMI, FACP, Director, Medical Informatics, Research Scientist, Regenstrief Institute, Inc., President and CEO, Indiana Health Information Exchange, Indianapolis, IN

John Pilotte, Director, Division of Payment Policy Demonstrations, Medicare Demonstrations Program Group, Office of Research, Development and Information, Centers for Medicare and Medicaid Services, Baltimore, MD

Mark McClellan, MD, PhD (Moderator)

#### 3:00 pm Break

## 3:30 pm Can Accountable Care Reforms Work in Other Environments?

Francis J. (Jay) Crosson, MD, Associate Executive Director, The Permanente Medical Group, Senior Fellow, Institute for Health Policy, Kaiser Permanente, Vice Chair, Medicare Payment Advisory Commission, Oakland, CA

Charles N. (Chip) Kahn III, MPH, President, Federation of American Hospitals, Former President, Health Insurance Association of America, Former Staff Director and Minority Health Counsel, Health Subcommittee, House Ways and Means Committee, Washington, DC Meredith B. Rosenthal, PhD, Associate Professor, Health Economics and Policy, Harvard School of Public Health, Boston, MA

John M. Bertko, FSA, MAAA, Visiting Scholar, The Brookings Institution, Actuarial Consultant, New America Foundation, Adjunct Staff, RAND, Member, MedPAC, Panel of Health Advisors, Congressional Budget Office, Pacific Grove, CA (Moderator)

#### 4:30 pm Core Questions for Successful ACO Implementation

Sabrina Corlette, JD, Director of Health Policy Programs, National Partnership for Women and Families, Washington, DC

Susan D. DeVore, *President and Chief Executive Officer, Premier, Inc., Charlotte, NC* 

Robert S. Galvin, MD, MBA, Director, Global Healthcare, General Electric Company, Founder, Center for Payment Reform, Founding Member, The Leapfrog Group, Vice Chair, Washington Business Group on Health, Fairfield, CT

Don Lorton, Executive Vice President and Chief Financial Officer, Carilion Clinic, Roanoke, VA

Elliott S. Fisher, MD, MPH (Moderator)

#### 5:45 pm Day I Wrap-up

Elliott S. Fisher, MD, MPH

Mark McClellan, MD, PhD

#### 6:00 pm Adjournment and Opening Networking Reception

## Tuesday, June 8, 2010 DAY 2 AGENDA

**OVERVIEW:** Day 2 will focus on addressing the key open questions and unresolved issues about ACOs, primarily governance and legal issues; ensuring care quality; interactions with other reforms; and steps to actually improve care within an ACO.

#### 8:00 am Welcome and Overview of Day 2

Edward F. Howard, JD, Executive Vice President, Alliance for Health Reform, Former General Counsel, Pepper Commission, Washington, DC (Co-Chair)

#### 8:15 am Interactions between ACOs and Other Reforms

Peter Basch, MD, Senior Fellow, Center for American Progress, Washington, DC

Francois de Brantes, MBA, MS, Chief Executive Officer, Bridges to Excellence, National Coordinator for PROMETHEUS Payment®, Newtown, CT

Stephen M. Shortell, PhD, Dean, School of Public Health, Blue Cross of California Distinguished Professor of Health Policy and Management, University of California at Berkeley, Berkeley, CA

Mark McClellan, MD, PhD (Moderator)

#### 9:30 am Performance Measurement and Reporting

Steve Findlay, MPH, Senior Health Policy Analyst, Consumers Union, Former Director, Research and Policy, National Institute for Health Care Management, Washington, DC

Barbra G. Rabson, MPH, Executive Director, Massachusetts Health Quality Partners, Boston, MA

Joachim Roski, PhD, MPH, Managing Director, High-Value Health Care Project, Engelberg Center for Health Care Reform, Brookings Institution, Former Director of Quality and Performance Effectiveness, Allina Health System, Washington, DC

Tom Williams, Executive Director, Integrated Healthcare Association, Oakland, CA

Elliott S. Fisher, MD, MPH (Moderator)

#### 10:30 am Break

#### 11:00 am ACO Payment Models

Thomas B. Bradley, Unit Chief, Health Systems and Medicare Cost Estimates Unit, Congressional Budget Office, Washington, DC

Stuart Guterman, AB, MA, Assistant Vice President and Director, Program on Payment System Reform, The Commonwealth Fund, Former Director, Office of Research, Development, and Information, Centers for Medicare and Medicaid Services, Former Deputy Director, Medicare Payment Advisory Commission, Washington, DC

Steven T. Hester, MD, MBA, Senior Vice President and Chief Medical Officer, Norton Healthcare, Louisville, KY

Noah D. Rosenberg, JD, Partner, Rosenberg and Kaplan, Los Angeles, CA

Harold D. Miller, MPPM, President and Chief Executive Officer, Network for Regional Healthcare Improvement, Executive Director, Center for Healthcare Quality and Payment Reform, Pittsburgh, PA (Moderator)

#### 12:15 pm Networking Luncheon

#### 1:15 pm Introduction to Afternoon Session

S. Lawrence Kocot, JD, MPA, LLM, Deputy Director, Engelberg Center for Health Care Reform, Senior Counsel, Sonnenschein Nath & Rosenthal LLP, Washington, DC

#### 1:30 pm ACO Operational Tools and Strategies

Mike Cracovaner, Chief Executive Officer, New Pueblo Medicine, Tucson, AZ

Kathryn V. Fitch, RN, MEd, MA, Principal and Healthcare Management Consultant, Milliman, New York, NY

Paul Katz, MBA, Chief Executive Officer, Intelligent Healthcare LLC, Santa Monica, CA

Eric T. Nielsen, MD, Senior Medical Advisor, The Camden Group, Chief Medical Officer, Greater Rochester Independent Practice Association (GRIPA), Rochester, NY

Steven M. Lieberman, MPhil, MA (Moderator)

#### 2:30 pm Models of Clinical Transformation in ACOs

Carol Beasley, MPPM, Director of Strategic Projects, Institute for Healthcare Improvement (IHI), Cambridge, MA

Dogu Celebi, MD, MPH, Chief Medical Officer, Ingenix, Waltham, MA

Donald H. Crane, President and Chief Executive Officer, California Association of Physician Groups, Los Angeles, CA

Mark Shields, MD, Senior Medical Director, Advocate Physician Partners, Vice President, Advocate Health Care, Chicago, IL

Reed V. Tuckson, MD, Executive Vice President and Chief of Medical Affairs, UnitedHealth Group, Minneapolis, MN

Elliott S. Fisher, MD, MPH (Moderator)

#### 3:30 pm Break

#### 4:00 pm ACO Governance and Legal Issues

Christi J. Braun, JD, MPH, Principal, Ober, Kaler, Grimes & Shriver, Former Staff Attorney, Health Care Services and Products Division, Federal Trade Commission, Washington, DC

Robert Homchick, JD, Partner and Chair, Health Law Group, Davis Wright Tremaine LLP, Seattle, WA

Christopher G. Janney, JD, Partner, Health Care Group, Fraud and Abuse, Compliance, Government Investigation, Sonnenschein Nath & Rosenthal LLP, Washington, DC

David Narrow, JD, Staff Attorney, Federal Trade Commission, Washington, DC

Douglas A. Hastings, JD, Chair, Board of Directors, Epstein Becker & Green, PC, Member, Board on Health Care Services, Institute of Medicine, Former President, American Health Lawyers Association, Washington, DC (Moderator)

#### 5:15 pm Day 2 Wrap-up

Elliott S. Fisher, MD, MPH

#### 5:30 pm Adjournment

# Wednesday, June 9, 2010 DAY 3 AGENDA

**OVERVIEW:** Day 3 will focus on the view of ACOs from a government policy perspective, as well as discuss the future of the ACO and how to disseminate the model.

#### 8:00 am Welcome and Overview of Day III

John Iglehart, Founding Editor, Health Affairs, National Correspondent, New England Journal of Medicine, Washington, DC (Co-Chair)

#### 8:15 am Keynote Address

Senior Administration Official

#### 9:00 am Next Steps on ACOs: The View from Washington

Jonathan Blum, MA, Director of Center for Medicare Management, Centers for Medicare and Medicaid Services, U.S. Department of Health and Human Services, Washington, DC

Chris Dawe, Professional Staff Member, Finance Committee, United States Senate, Washington, DC

James Hester Jr., PhD, Director, Health Care Reform Commission, Vermont State Legislature, Montpelier, VT

Glenn M. Hackbarth, JD, MA, Chairman, Medicare Payment Advisory Commission (MedPAC), Former Chief Executive Officer, Harvard Vanguard Medical Associates, Former Washington Counsel, Intermountain Health Care, Bend, OR

Steven M. Lieberman, MPhil, MA (Moderator)

#### 10:00 am Break

#### 10:30 am Overview of the Way Forward

Elliott S. Fisher, MD, MPH

Mark McClellan, MD, PhD

#### 11:00 am Response Panel: Next Steps on ACOs — The Way Forward

Joel T. Allison, MS, FACHE, President and Chief Executive Officer, Baylor Health Care System, Dallas, TX

Bart Asner, MD, Chief Executive Officer, Monarch Healthcare, Chair, Integrated Healthcare Association, Irvine, CA

Frank A. Johnson, Executive Director, Maine Division of Employee Health and Benefits, Augusta, ME

Ann Robinow, President, Robinow Health Care Consulting, Founder and Former President, Patient Choice Healthcare Inc., Former Executive Director, Care Systems and Finance, Buyers Health Care Action Group (BHCAG), Minneapolis, MN

#### Noon **Summit Closing**

Elliott S. Fisher, MD, MPH Mark McClellan, MD, PhD

12:30 pm Conference Adjournment

**HOTEL ACCOMMODATIONS:** A special group rate of \$269.00 single/double per night (plus tax) has been arranged for National Accountable Care Organization Summit (ACO) attendees. Please make reservations by calling 202-835-0500/800-241-3333 and ask for "ACO/Accountable Care" to receive the group rate. For information on how to book your hotel room online, please go to the Summit website www.ACOSummit.com and select the "Travel/Hotel" tab.

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- Patient Advocates
- Community Health Centers
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- Health Care Attorneys and In-house Counsel
- State Inspectors General and Program Integrity Managers

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☐ Pre-conference: Advancing Accountable Care in Physician Organizations \$ 495 Sponsored by California Association of Physician Groups (CAPG)

#### **CONFERENCE REGISTRATION:**

(June 7-9, 2010; does not include Pre-conference):	
☐ Through Friday, April 2, 2010	\$1,195
☐ Through Friday, April 30, 2010	\$1,495
☐ After Friday, April 30, 2010	\$1,795

#### Special Academic/Government Rate\*

(June 7-9, 2010; does not include Pre-conference): \$ 795 ☐ Through Friday, April 2, 2010 ☐ Through Friday, April 30, 2010 \$ 895

☐ After Friday, April 30, 2010 \$ 995 \* For the purpose of qualifying for the academic/government rates, "academic" shall apply to individuals who are full time teaching staff or students of an academic institution, and "government" shall apply to individuals who are full time employees of federal, state or local

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☐ Through Friday, April 2, 2010	\$1,395
☐ Through Friday, April 30, 2010	\$1,695
☐ After Friday, April 30, 2010	\$1,995

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☐ Through Friday, April 30, 2010	\$1,095
☐ After Friday, April 30, 2010	\$1,395
Special Academic/Government Rate*	
☐ Through Friday, April 2, 2010	\$ 595
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\* For the purpose of qualifying for the academic/government rates, "academic" shall apply to individuals who are full time teaching staff or students of an academic institution, and "government" shall apply to individuals who are full time employees of federal, state or local regulatory agencies.

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Group registration offers the substantial volume discounts set forth below.

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5 or more	\$595 each	🕒 20 or more	\$395 each
10 or more	\$495 each	40 or more	\$295 each
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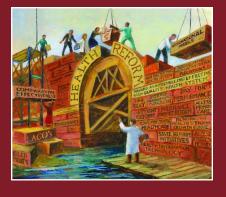
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